

# Draft Budget

2021-2022



# Contents

Page

Introduction

3

## Budget Reports

1. Link to the Council plan
2. Services, initiatives and service performance indicators
3. Financial statements

10

12

20

Comprehensive Income Statement

Balance Sheet

Statement of Changes in Equity

Statement of Cash Flows

Statement of Capital Works

Statement of Investment Reserves

Statement of Human Resources

4. Notes to the financial statements

36

5. Financial performance indicators

54

## Appendices

1. Fees and charges

59

## Budget influences

Financial sustainability is a key challenge for all governments, both in the short and long term. This involves the management of short-term budget influences within the context of longer-term challenges.

Council manages its finances through an annual budget, which identifies the expected revenue and expenditure for each year. The budget is the means by which Council makes a formal commitment of resources to provide funding for services and projects.

A long-term perspective is provided by the budget projections and forecast, which forms part of the Council Plan. This provides a 10 year forecast of revenues and expenditures based on a series of assumptions. It identifies the resources necessary to implement the Council Plan over coming years.

## Nillumbik Shire in context

Nillumbik is an outer-metropolitan municipality located on the urban fringe of Melbourne. While small by metropolitan standards, Nillumbik is a medium-sized municipality in comparison to all Victorian councils.

Nillumbik comprises 432 square kilometres. It contains a relatively small urban area, where land use is predominantly residential. Ninety percent of the shire is rural land located outside the Urban Growth Boundary, where land is used mainly for farming, conservation or rural residential purposes. Commercial and industrial land activity in the shire is very limited. Major activity centres at Eltham and Diamond Creek provide mainly retail services to local markets. Housing is mainly detached dwellings with relatively high numbers of residents per household. Providing a consistent level of service to communities in the rural parts of Nillumbik involves additional costs to Council.

Council owns infrastructure assets with a valuation of more than \$942 million. Apart from land, these assets comprise more than \$43 million in buildings and around \$458 million in other infrastructure such as roads, bridges, drains and footpaths. Council's assets depreciate at over \$12 million per annum. Funding the annual cost for renewal of these existing assets is an important responsibility for Council, in addition to meeting community demand for new or improved assets.

## Introduction

The 2021-2022 Budget has been prepared in conjunction with the Council Plan. There is a 1.50 percent increase applied to rates for 2021-2022.

The only exception to this will be a small number of properties which have been modified over the past year (through subdivision, etc.) resulting in a supplementary valuation.

Council proposes an increase of 13.86 percent to the domestic waste service standard charge for the 2021-2022 financial year. This is being driven by a significant increase in disposal costs in recycling and general waste and the responsibility Council has to rehabilitate former landfill sites at Plenty and Kangaroo Ground.

The Budget forecasts an operating surplus of \$1.830 million on an accrual accounting basis. The decrease when compared to the 2020-2021 forecast is largely attributable to the reduction on one-off capital grant income.



An extensive capital works program of \$22.101 million is proposed for 2021-22 including \$2.809 million in grant-funded works.

Key projects include:

- Kangaroo Ground landfill rehabilitation \$6.310 million
- Redevelopment of the Diamond Valley Sports and Fitness Centre \$3.5 million
- Local Roads and Community Infrastructure Program upgrades \$2.204 million
- Buildings renewal (including public toilets) \$1.75 million
- Road and carpark renewal \$1.642 million
- Eltham North Soccer Pitch replacement \$635,000
- Diamond Valley Library redevelopment \$270,000

This program could be further expanded as a result of successful grant applications during this financial year.

### Financial Snapshot

Key Statistics	2020-21 Forecast \$'000	2021-22 Budget \$'000
Total operating income	124,335	97,569
Total operating expenditure	97,238	95,739
Comprehensive operating surplus	27,097	1,830
Capital works program	67,421	22,101
Funding the capital works program		
Council cash	31,083	12,292
Borrowings	3,303	7,000
Grants	31,470	2,809
Reimbursements	-	-
Contributions	1,565	-
Budgeted expenditure by strategic objective	Budget \$'000	% of Budget
Engaged connected communities	11,585	13.28
Active and creative people	15,539	17.81
Safe and healthy environments	40,441	46.36
A prosperous economy	1,078	1.24
Responsible leadership	18,591	21.31

### Strategic Resource Plan

Budget preparation has been informed by the budget projections, which identifies the resources required to implement the Council Plan.

A copy of Council's projected performance against the Victorian Auditor-General's measures of financial sustainability is included in the budget document.

The budget projections have been prepared on the basis of a 1.50 percent rate increase in 2021-2022 and 2022-23, 1.80 percent in 2023-24, 2.00 percent in 2024-2025 and 2025-2026, 2.25 percent in 2026-2027 and 2027-2028, followed by increases of 2.50 percent in each of the following years.

The budget projections forecast that Council will achieve an operating surplus each year on an accrual accounting basis.

The budget also forecasts a substantial capital works program of \$88 million over the next five years. This is proposed to be funded from a combination of grants, contributions and operating revenue.

The Budget is based on a series of assumptions which include:

- No real-terms growth in service capacity.
- No further cost shifting by State and Commonwealth Governments.

The Budget will continue to be reviewed on an annual basis to address any issues arising from changes to the underlying assumptions.

### **Process**

The draft Budget is exhibited for public consultation from 25 March 2021 to 25 April 2021. Members of the community are able to view the draft Budget on Council's website and at Council's offices. Written submissions can be made until 25 April 2021 and will be considered by Council in May, prior to finalisation and adoption of the Budget. Submissions can be made via Council's website or lodged in person at Council offices.

## Budget processes

Under the *Local Government Act 2020 (the Act)*, Council is required to prepare and adopt an annual budget for each financial year. The Budget is required to include certain information about the rates and charges that Council intends to levy as well as a range of other information required by the Local Government (Planning and Reporting) Regulations 2020 (the Regulations) which support the Act.

The 2021-22 Budget is for the year 1 July 2020 to 30 June 2021 and is prepared in accordance with the Act and Regulations. The Budget includes financial statements being a:

- Comprehensive Income Statement;
- Balance Sheet;
- Statement of Changes in Equity;
- Statement of Cash Flows; and;
- Statement of Capital Works.

These statements have been prepared for the year ending 30 June 2022 and are consistent with the annual financial statements which are prepared in accordance with the Australian Accounting Standards and the Local Government Model Accounts. The Budget includes detailed information about the rates and charges to be levied, the capital works program to be undertaken and other financial information which Council requires in order to make an informed decision about the adoption of the Budget.

A proposed budget is prepared in accordance with the Act and submitted to Council in March for approval in principle. Council is then required to give public notice that it intends to adopt the Budget.

Twenty eight days notice is given for the intention to adopt the proposed budget and to make the Budget available for inspection at its offices and on its website. A person has a right to make a submission on any proposal contained in the Budget and any submission must be considered before adoption of the Budget by Council.

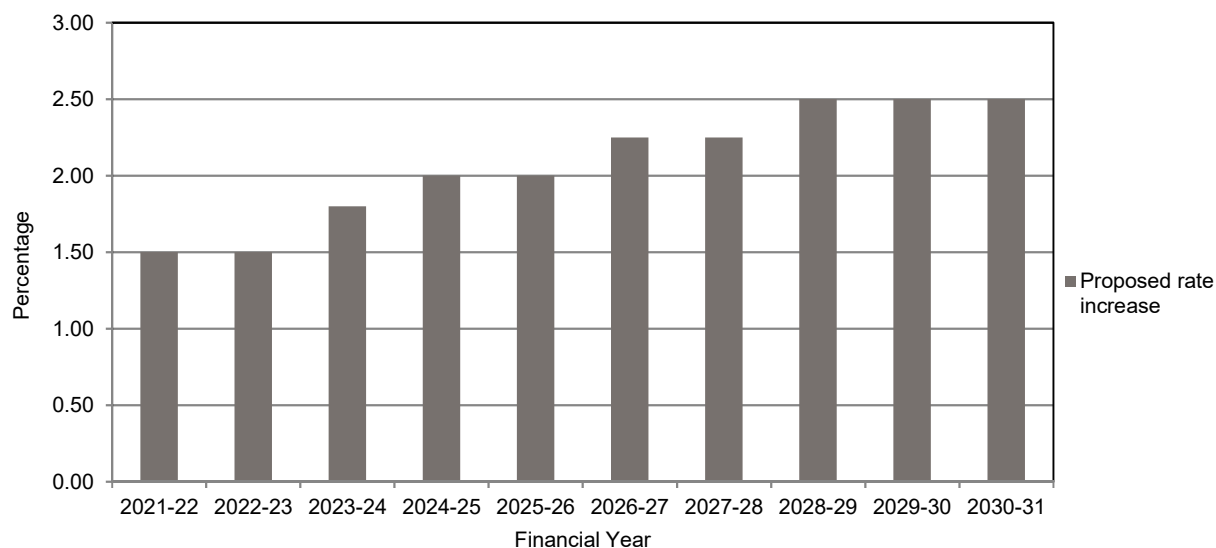
The final step is for Council to adopt the Budget after receiving and considering any submissions from interested parties. The Budget is required to be adopted by 30 June and a copy submitted to the Minister within 28 days after adoption. The key dates for the Budget process are summarised below:

Budget process	Timing
1. Officers update Council's long term financial projections	December 2020 - February 2021
2. Officers prepare draft operating and capital budgets	December 2020 - February 2021
3. Council considers draft budgets at briefings of Councillors	February 2021 - March 2021
4. Proposed budget submitted to Council for approval	23 March 2021
5. Public notice advising intention to adopt Budget	25 March 2021
6. Community engagement process undertaken	25 March 2021 - 25 April 2021
7. Submissions period closes (28 days)	25 April 2021
8. Submissions considered by Planning and Consultation Committee	11 May 2021
9. Budget submissions presented to Council	25 May 2021
10. Budget presented to Council for adoption	25 May 2021
11. Copy of adopted Budget submitted to the Minister	9 July 2021

## Budget Trends and Summary

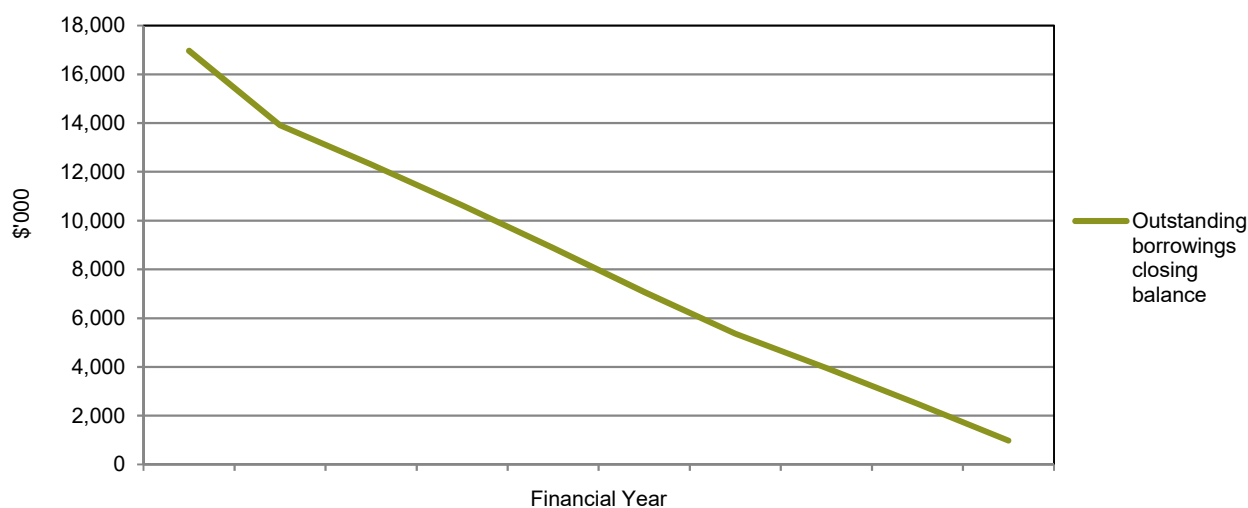
Council has prepared the Budget for the 2021-22 financial year which seeks to balance the demand for services and infrastructure. Key budget trends and outcomes information is provided below.

### Rate trends



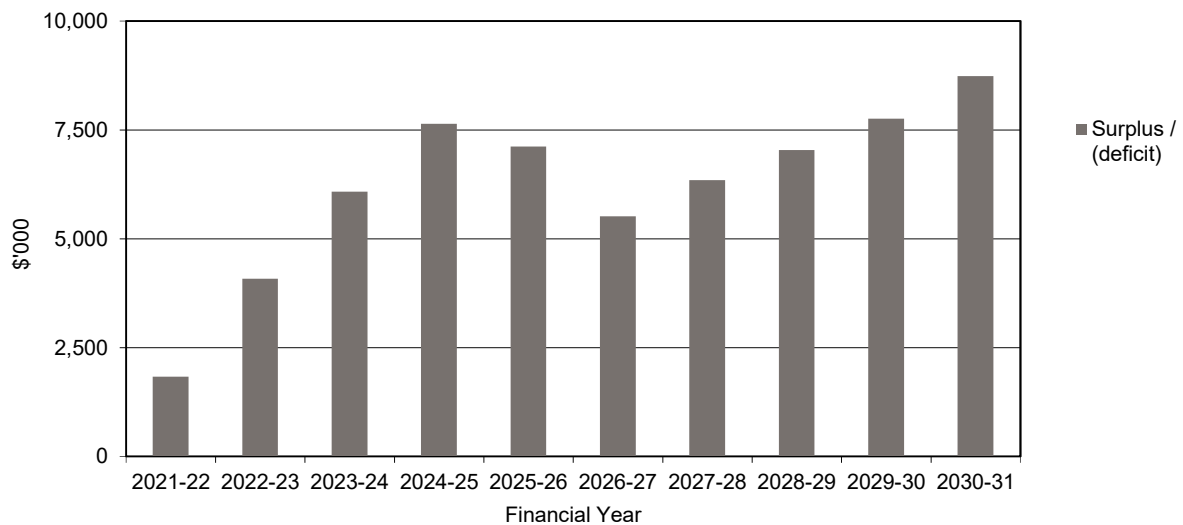
The graph above outlines Council's budgeted rate increase for 2021-22 which is in compliance with the rate cap. It has been assumed that the rate cap will be 1.50 percent in 2022-23, 1.80 percent in 2023-24, 2.00 percent in 2024-25 and 2025-26, 2.25 percent in 2026-27 and 2027-28, followed by increases of 2.50 percent in each of the following years.

### Borrowing trends and outcomes



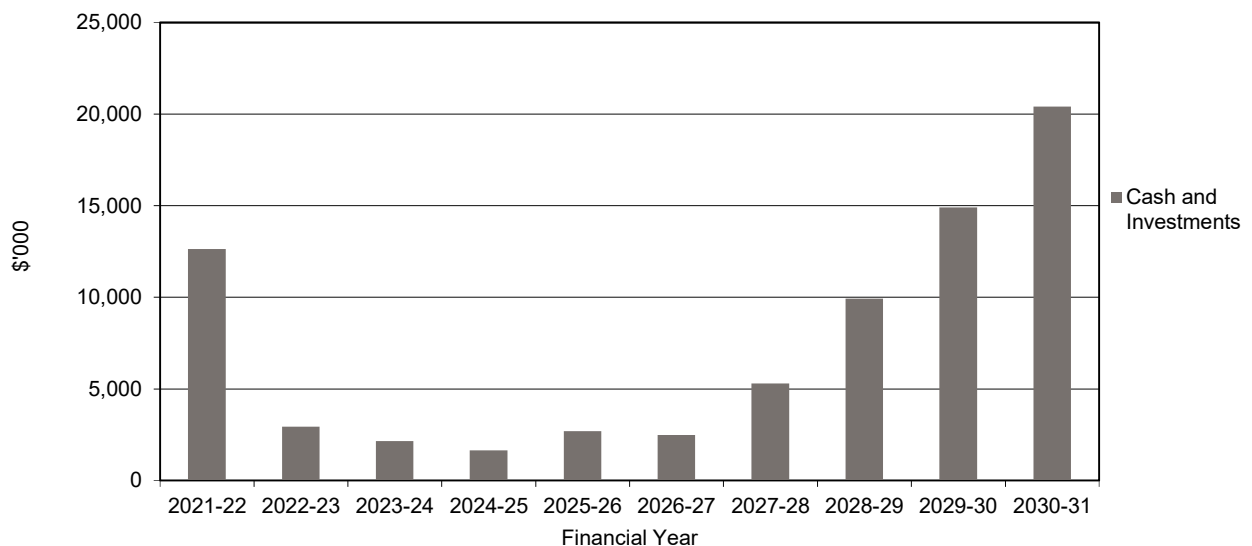
Council is anticipating to take out \$7 million in new borrowings in 2021-2022 mainly for the rehabilitation of the closed landfill sites (\$5 million) which is in response to and in compliance with the requirements set out by the Environment Protection Authority. \$2 million will be set aside to enable Council to respond to potential Government grant funding opportunities. The graph above outlines Council's existing loan borrowings with the declining trend reflective of current repayment schedules. Borrowings remain within the Auditor-General's low risk range.

## Operating result



The expected operating result for the 2021-22 year is a surplus of \$1.830 million. The above graph projects surpluses to be achieved over the projected 10 years providing capacity for capital investment and debt reduction. The fluctuations are driven by the anticipated receipt of one-off capital grant funding.

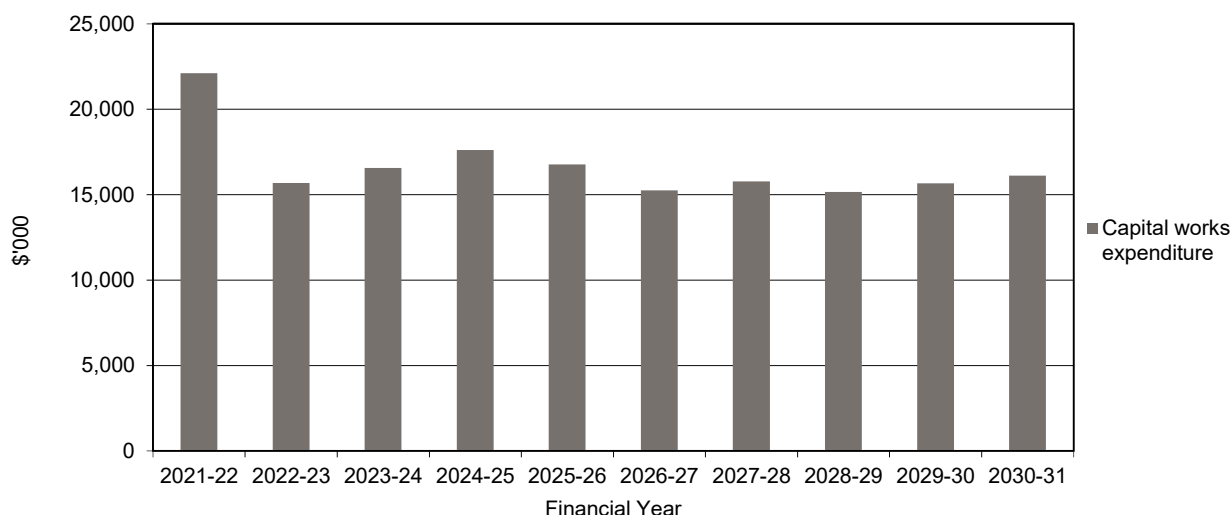
## Cash and investments



Cash and investments shown in the above graph are illustrating a positive cash position for Council as at 30 June each year through which Council is able to meet operating obligations. The balances of cash held are represented by amounts held for specific purposes including developer contributions and statutory obligations such as landfill rehabilitation.



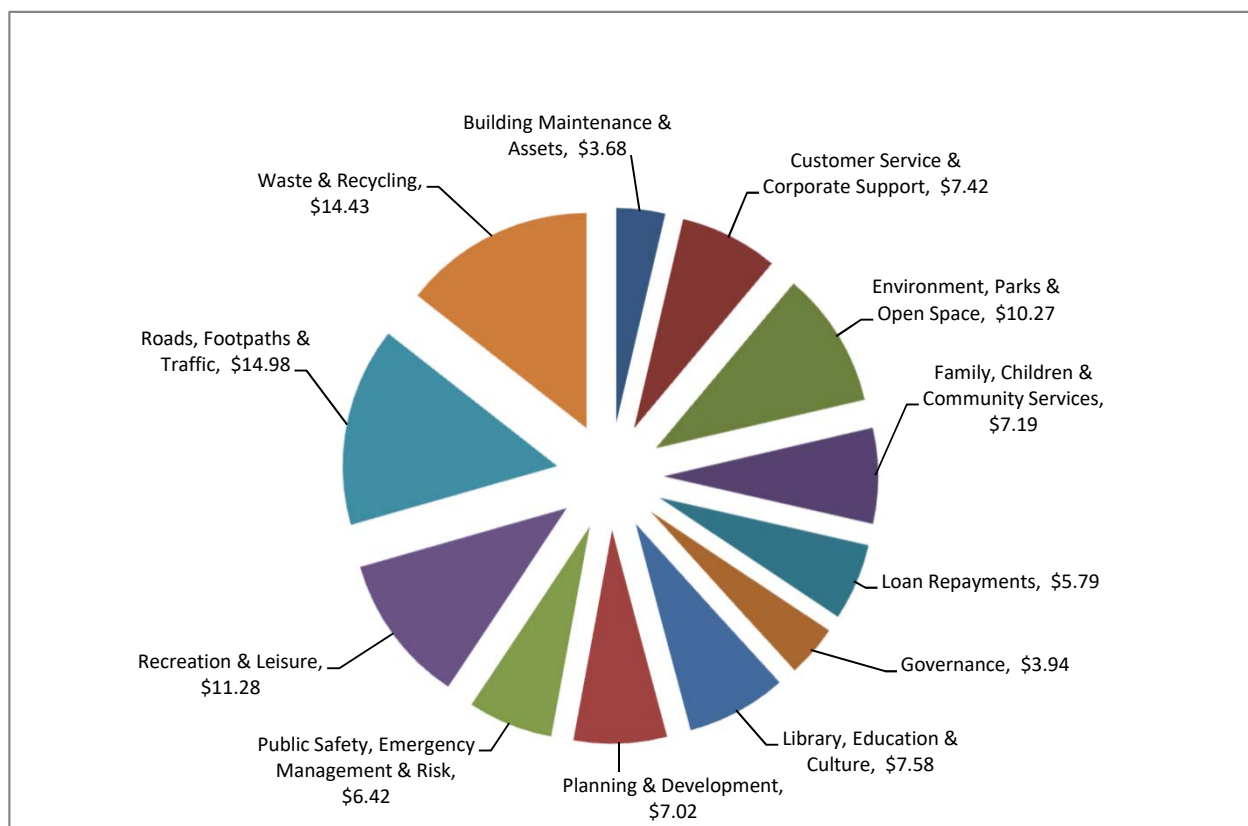
## Capital works



The capital works program for 2021-22 will be \$22.101 million, of which \$12.292 million will be funded by Council cash, \$2.809 million from grants and \$7 million by borrowings. The capital expenditure program has been set and prioritised based on Council's assessment of the need for key projects. The 2021-22 program includes a number of projects as detailed in Section 4.5 of this document.

## Council expenditure allocation

The chart below provides an indication of how Council allocates its expenditure across the main services to be delivered. It shows how much is allocated to each service area for every \$100.00 of rates that Council collects.

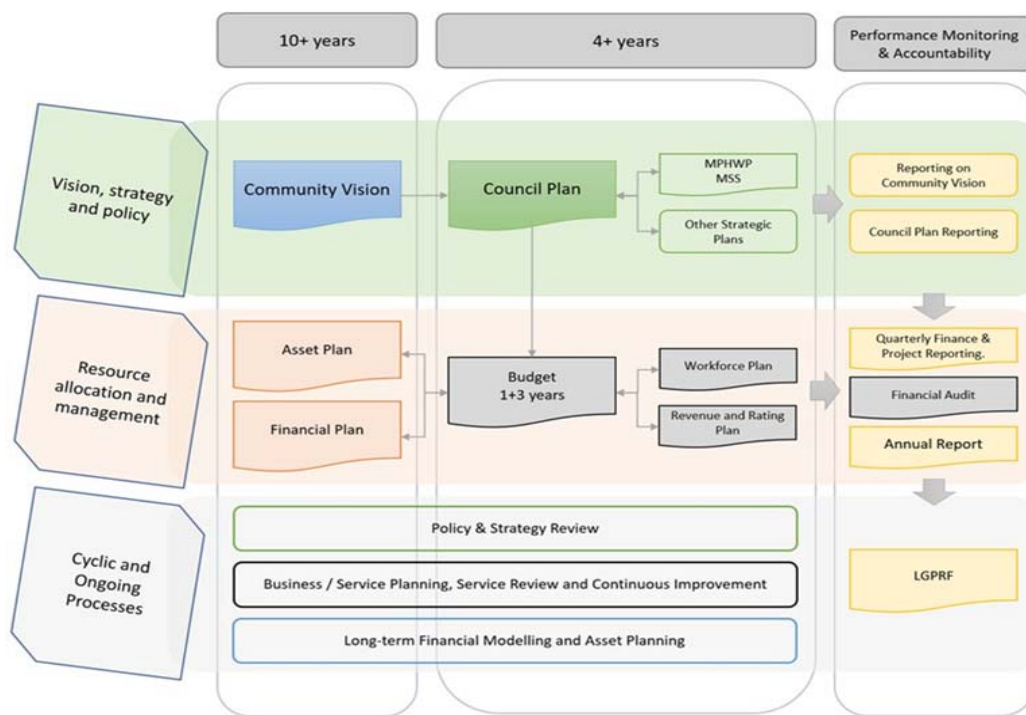


## 1. Link to the Integrated Planning and Reporting Framework

This section describes how the Budget links to the achievement of the Community Vision and Council Plan within an overall integrated planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term (Community Vision and Financial Plan), medium term (Council Plan, Workforce Plan, and Revenue and Rating Plan) and short term (Budget) and then holding itself accountable (Annual Report).

### 1.1 Legislative planning and accountability framework

The Budget is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The diagram below depicts the integrated planning and reporting framework that applies to local government in Victoria. At each stage of the integrated planning and reporting framework there are opportunities for community and stakeholder input. This is important to ensure transparency and accountability to both residents and ratepayers.



Source: Department of Jobs, Precincts and Regions

The timing of each component of the integrated planning and reporting framework is critical to the successful achievement of the planned outcomes.

### 1.1.2 Key planning considerations

#### Service level planning

Councils have a legal obligation to provide some services, such as animal management, local roads, food safety and statutory planning. Some council services are not mandated, such as libraries, building permits and sporting facilities. Over time, the needs and expectations of communities can change. The Budget considers the services and initiatives which contribute to achieving the strategic objectives specified in the Council Plan.

The Council Plan includes strategic objectives, strategies, indicators and a budget which can be defined as follows:

- Strategic objectives – the outcomes Council wants to achieve within its four-year term
- Strategies – how Council will achieve each objective
- Indicators – how progress towards the objectives will be evaluated
- Budget – a four year budget outlining how the strategies will be financed and resourced

Each year, Council will produce an Annual Action Plan identifying how Council will work towards achieving the objectives in the Council Plan. Council prioritise major projects, capital works, service improvements as well as actions in response to Council strategies to be set out in the Annual Action Plan.

Progress against the Annual Action Plan will be detailed in Council's Annual Report, with major projects and service highlights reported to Council in a quarterly progress report.

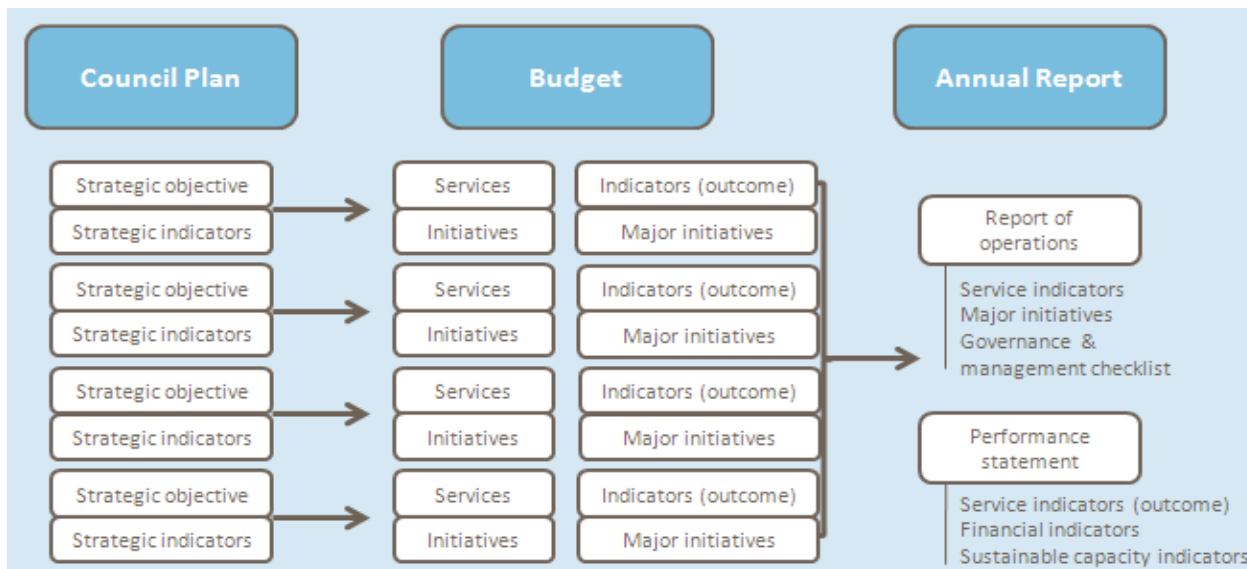
### 1.2 Strategic objectives

The Council delivers activities and initiatives under 30 major service categories as listed in the following pages. Each contributes to the achievement of one of the five strategic objectives as set out in the Council Plan for 2017-21. The following table lists the five strategic objectives as described in the Council Plan.

Strategic Objective	Description
1. Engaged, connected communities	A place where communities and ideas thrive, underpinned by trust, confidence and continuous learning.
2. Active and creative people	Active lifestyles and artistic expression are fostered through participation and innovation.
3. Safe and healthy environments	Healthy and safe communities enjoy living in our iconic environment.
4. A prosperous economy	A strong local economy supports business growth, jobs and community wealth.
5. Responsible leadership	Collaborative and consultative leadership builds trust and makes the best use of available resources to the benefit of all in the pursuit of excellence.

## 2. Services, initiatives and service performance indicators

This section provides a description of the services and major initiatives to be funded in the Budget (excluding capital works) for the 2021-22 year and how these will contribute to achieving the strategic objectives specified in the Council Plan as set out in Section 1. It also describes a number of service performance indicators for key areas of Council's operations. Council is required by legislation to identify major initiatives and service performance outcome indicators in the Budget and report against them in their Annual Report to support transparency and accountability. The relationship between these components of the Budget and the Council Plan, along with the link to reporting in the Annual Report, is shown below.



Source: Department of Jobs, Precincts and Regions

### 2.1 Strategic Objective 1: Engaged connected communities

A place where communities and ideas thrive, underpinned by trust, confidence and continuous learning.

#### Services

Service Area	Description of services provided	Expenditure
		Revenue Net Cost \$'000
Aged and Disability Services	Disability services	819
	Aged services assessment	<u>218</u>
	Home care	<b>601</b>
	Home maintenance	
	Senior citizens centres	
	Delivered meals	
Children, Family and Youth Services	Pre-school centres and registration	1,101
	Child-care centres	<u>370</u>
	Occasional child-care	<b>731</b>
	Playgroups	
	Youth services	

Service Area	Description of services provided	Expenditure
		Revenue
		Net Cost \$'000
Community Development and Inclusion	Community centres and halls	2,328
	Volunteer programs	<u>162</u>
	Community transport	<b>2,166</b>
	Community development	
	Community grants	
	Community health planning	
	Community festivals and events	
	Inclusion of people with a disability	
Libraries and Community Education	Libraries	5,943
	Living and learning centres	<u>1,608</u>
	Edendale community environment farm	<b>4,335</b>
Maternal and Child Health	Maternal and child health	1,394
		<u>381</u>
		<b>1,013</b>

### Major Initiatives

- 1) Implementation of Disability Action Plan
- 2) Implementation of Municipal Health & Wellbeing Plan
- 3) Implementation of Early Years Infrastructure Plan
- 4) Implementation of Positive Ageing Strategy
- 5) Development of Youth Strategy

### Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation	2019-20 Actual
Maternal and Child Health (MCH)	Participation	Participation in the MCH service (Percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x 100	81.95%
		Participation in the MCH service by Aboriginal children (Percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children who are enrolled in the MCH service] x 100	76.32%
Libraries	Participation	Active library members (Percentage of the municipal population that are active library members)	[Number of active library members / municipal population] x100	28.19%



## 2.2 Strategic Objective 2: Active and creative people

Active lifestyles and artistic expression are fostered through participation and innovation.

### Services

Service Area	Description of services provided	Expenditure
		Revenue Net Cost \$'000
Arts and Cultural Services	Art in public places and civic collection; Arts and cultural programs	1,004 <u>10</u> <b>994</b>
Leisure Facilities and Services	Leisure and recreation facilities and services including: Swimming pools Indoor sports stadiums Outdoor sporting facilities Sporting clubs tenancy and support Recreation trails Golf course Playgrounds Recreation and open space planning	14,535 <u>13,220</u> <b>1,315</b>

### Major Initiatives

- 1) Indigenous Liaison Officer, program costs, cultural consultation, associated events and development of Reconciliation Action Plan
- 2) Implementation of Arts & Culture Plan
- 3) Regional / Municipal Gallery masterplan

### Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation	2019-20 Actual
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities (Number of visits to aquatic facilities per head of municipal population)	Number of visits to aquatic facilities / Municipal population	8.9

## 2.3 Strategic Objective 3: Safe and healthy environments

Healthy and safe communities enjoy living in our iconic environment.

### Services

Service Area	Description of services provided	Expenditure
		Revenue Net Cost \$'000
Animal Management	Animal regulation and pound	808 <u>1,006</u> <b>(198)</b>
Building Regulation	Building permits, safety and regulation	1,043 <u>583</u> <b>460</b>

Emergency Management	Bushfire mitigation planning regulation and works	1,186
	Emergency management planning	<u>-</u>
	Relief and recovery preparedness	<b>1,186</b>
	Disaster resilience programs	
Environment and Conservation	Environmental planning and policy	878
	Water quality and conservation	<u>5</u>
	Biodiversity protection	<b>873</b>
	Land management advice	
	Landcare support	
	Weed and pest control	
	Environmental education and events	
	Sustainable design advice and energy efficiency programs	
Food Safety, Public Health and Immunisation	Food safety and health premises regulation	872
	Public health protection and education	<u>273</u>
	Immunisation services	<b>599</b>
	Noise regulation	
Infrastructure Design, Construction and Transport	Design for capital works projects including:	3,670
	roads	<u>1,430</u>
	bridges	<b>2,240</b>
	drainage	
	landscapes	
	traffic treatments	
	Co-ordination of capital works procurement and construction	
	Engineering assessment of planning applications and approval of subdivision works	
	Traffic control and road safety	
	Advocacy on public transport and main roads	
	Street lighting	
Parking and Local Laws	Car parking regulation	840
	Amenity protection	<u>564</u>
	Local Law permits	<b>276</b>
Parks and Reserves Maintenance	Maintenance of:	6,215
	parks	<u>35</u>
	sportsgrounds	<b>6,180</b>
	conservation reserves	
	street trees	
	public spaces	
	Roadside vegetation management	
Planning Enforcement	Enforcement of planning scheme and permit conditions	380
		<u>12</u>
		<b>368</b>
Property, Fleet and Asset Management	Infrastructure asset management and planning	2,901
	Building maintenance and fencing	<u>1,011</u>
	Property management	<b>1,890</b>
	Fleet management	

Recycling and Waste Services	Collection of household waste	10,892
	Hard waste collection	<u>651</u>
	Recycling	<b>10,241</b>
	Green waste	
	Transfer station	
	Waste education	
	Landfill rehabilitation	
Road and Drainage Maintenance	Maintenance of:	5,307
	local roads	<u>1</u>
	road bridges	<b>5,306</b>
	pedestrian bridges	
	footpaths	
	trails	
	drains	
School Crossings	bus shelters	
	School crossings	783
		<u>272</u>
		<b>511</b>
Statutory Planning	Planning applications	2,949
	Subdivision applications	<u>775</u>
		<b>2,174</b>
Strategic Planning	Land use planning and policy	1,717
	Planning scheme management	<u>103</u>
	Activity centre planning	<b>1,614</b>
	Heritage protection	

### Major Initiatives

- 1) Amenity and Asset Protection Local Law(s)
- 2) Heritage Review Stage B and Planning Scheme Amendment to apply the Heritage Overlay
- 3) Planning Scheme Amendments
- 4) Municipal planning statement review
- 5) Neighbourhood Character Study
- 6) Green Wedge Management Plan Implementation 'Conversations'

### Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation	2019-20 Actual
Animal management	Health and safety	Animal management prosecutions (Percentage of successful animal management prosecutions)	Number of successful animal management prosecutions / Total number of animal management prosecutions] x 100	1.00

Food safety	Health and safety	Critical and major non-compliance outcome notifications (Percentage of critical and major non-compliance outcome notifications that are followed up by Council)	[Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about food premises] x100	98.68%
Waste collection	Waste diversion	Kerbside collection waste diverted from landfill (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100	59.60%
Statutory planning	Decision making	Council planning decisions upheld at VCAT (Percentage of planning application decisions subject to review by VCAT that were not set aside)	[Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100	65.00%
Roads	Satisfaction	Satisfaction with sealed local roads (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.	69.90

## 2.4 Strategic Objective 4: A prosperous economy

A strong local economy that supports business growth, jobs and community wealth.

### Services

Service Area	Description of services provided	Expenditure
		Revenue Net Cost \$'000
Tourism and Business Support	Tourism funding and support	1,078
	Local community and farmers' markets	297
	Local business networks, training and seminars	781

## Major Initiatives

- 1) Local business and industry Program

### 2.5 Strategic Objective 5: Responsible leadership

Collaborative and consultative leadership that builds trust and makes the best use of available resources to the benefit of all in the pursuit of excellence.

#### Services

Service Area	Description of services provided	Expenditure
		Revenue Net Cost \$'000
Communications	Website	1,154
	Electronic and print communication	-
	Community consultation and engagement	1,154
	Media liaison	
Customer Service	Reception	824
	Call centre	-
		824
Finance	Finance and procurement	6,493
	Rates and property valuations	4,978
	Audit	1,515
Governance	Council and Committee meetings	2,968
	Civic functions and citizenship ceremonies	80
	Australia Day awards	2,888
	Councillor elections (VEC regulations)	
	Statutory governance requirements	
	Mayor and Councillor resources and support services	
	Local government sector and regional advocacy	
	Records management	
Information and Technology	Information technology	3,617
	On-line services	-
	Telecommunications	3,617
Human Resources	Recruitment and selection	1,533
	Staff learning and development	198
	Employee and industrial relations	1,335
	Health and well-being	
Transformation and Performance	Organisational performance and improvement; 'Occupational	2,003
	Health and Safety; Risk management and insurance	5
		1,998



## Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation	2019-20 Actual
Governance	Satisfaction	Satisfaction with Council decisions (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community)	Community satisfaction rating out of 100 with the performance of Council in making decisions in the interests of the community	66.70

### 2.6 Performance statement

The service performance indicators detailed in the preceding pages will be reported on within the Performance Statement which is prepared at the end of the year as required by the *Local Government Act 2020* and included in the 2021-22 Annual Report. The prescribed performance indicators contained in the Performance Statement are audited each year by the Victorian Auditor General Office (VAGO) who issues an audit opinion on the Performance Statement. The initiatives detailed in the preceding pages will be reported in the Annual Report in the form of a statement of progress in the Report of Operations.

### 2.7 Reconciliation with budgeted operating result

	Net Cost \$'000	Expenditure \$'000	Revenue \$'000
Engaged connected communities	8,847	11,585	2,738
Active and creative people	2,310	15,539	13,229
Safe and healthy environments	33,721	40,441	6,720
A prosperous economy	781	1,078	297
Responsible leadership	13,330	18,591	5,261
<b>Total services and initiatives</b>	<b>58,989</b>	<b>87,234</b>	<b>28,245</b>

#### **Add**

Depreciation	12,498
Amortisation - right of use assets	420
Written down value of assets sold	750

#### **Subtract**

Debt redemption	3,426
Transfer to and from reserves	(1,335)

<b>Deficit before funding sources</b>	<b>70,566</b>
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#### **Funding sources added back:**

Net rates and charges	69,337
Capital funding sources	3,059

<b>Operating (surplus)/deficit for the year</b>	<b>(1,830)</b>
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### 3. Financial Statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2021/22 has been supplemented with projections to 2030/31.

This section includes the following financial statements prepared in accordance with the *Local Government Act 2020* and the *Local Government (Planning and Reporting) Regulations 2020*.

The appendix includes the following budgeted information:

- Comprehensive Income Statement
- Balance Sheet
- Statement of Changes in Equity
- Statement of Cash Flows
- Statement of Capital Works
- Statement of Human Resources

**Comprehensive Income Statement**  
For the five years ending 30 June 2026

	Notes	Forecast Budget	Budget	Projections			
		2020-21 \$'000	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000	2025-26 \$'000
<b>Income</b>							
Rates and charges	4.1.1	67,422	69,953	72,382	74,374	76,434	78,563
Statutory fees and fines	4.1.2	1,310	1,916	1,945	1,980	2,020	2,060
User fees	4.1.3	14,154	16,504	16,784	17,067	17,501	17,927
Grants - operating	4.1.4	6,357	5,131	5,104	5,196	5,299	5,405
Grants - capital	4.1.4	31,470	2,809	3,905	4,505	3,705	3,705
Contributions - monetary	4.1.5	2,442	119	120	123	1,480	128
Contributions - non-monetary	4.1.5	-	-	-	-	-	-
Net gain/(loss) on disposal of property, infrastructure, plant and equipment		-	-	-	-	-	-
Fair value adjustments for investment property		-	-	-	-	-	-
Share of net profits/(losses) of associated and joint ventures		-	-	-	-	-	-
Other income	4.1.6	1,180	1,137	1,154	1,174	1,196	1,218
<b>Total income</b>		<b>124,335</b>	<b>97,569</b>	<b>101,394</b>	<b>104,419</b>	<b>107,635</b>	<b>109,006</b>
<b>Expenses</b>							
Employee costs	4.1.7	36,650	37,035	37,708	38,460	39,228	40,179
Materials and services	4.1.8	39,536	39,294	40,313	40,477	41,272	42,084
Depreciation and amortisation	4.1.9	12,391	12,498	12,572	12,647	12,743	12,827
Bad and doubtful debts		-	-	-	-	-	-
Amortisation - right of use assets	4.1.10	513	420	110	110	55	55
Borrowing costs		608	583	621	550	477	400
Finance costs - leases		23	12	9	6	4	3
Other expenses	4.1.11	7,517	5,897	5,985	6,093	6,215	6,339
<b>Total expenses</b>		<b>97,238</b>	<b>95,739</b>	<b>97,318</b>	<b>98,343</b>	<b>99,994</b>	<b>101,887</b>
<b>Surplus / (deficit) for the year</b>		<b>27,097</b>	<b>1,830</b>	<b>4,076</b>	<b>6,076</b>	<b>7,641</b>	<b>7,119</b>
<b>Other comprehensive income</b>							
<b>Items that will not be reclassified to surplus or deficit in future periods</b>							
Net asset revaluation increment /(decrement)		-	-	-	-	-	-
Share of other comprehensive income of associates and joint ventures		-	-	-	-	-	-
<b>Items that may be reclassified to surplus or deficit in future periods</b>							
		-	-	-	-	-	-
<b>Total comprehensive result</b>		<b>27,097</b>	<b>1,830</b>	<b>4,076</b>	<b>6,076</b>	<b>7,641</b>	<b>7,119</b>

# Comprehensive Income Statement Forward Estimates

For the five years ending 30 June 2031

	Forward Estimates				
	2026-27	2027-28	2028-29	2029-30	2030-31
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Income</b>					
Rates and charges	80,772	83,055	85,424	87,872	90,380
Statutory fees and fines	2,106	2,154	2,208	2,263	2,319
User fees	18,242	18,645	19,101	19,578	20,067
Grants - operating	5,527	5,651	5,793	5,938	6,086
Grants - capital	1,455	1,455	1,455	1,455	1,455
Contributions - monetary	131	134	137	141	144
Contributions - non-monetary	-	-	-	-	-
Net gain/(loss) on disposal of property, infrastructure, plant and equipment	-	-	-	-	-
Fair value adjustments for investment property	-	-	-	-	-
Share of net profits/(losses) of associated and joint ventures	-	-	-	-	-
Other income	1,244	1,269	1,298	1,328	1,358
<b>Total income</b>	<b>109,477</b>	<b>112,363</b>	<b>115,416</b>	<b>118,575</b>	<b>121,809</b>
<b>Expenses</b>					
Employee costs	41,154	42,151	43,171	44,216	45,098
Materials and services	43,015	43,967	45,049	46,158	47,294
Bad and doubtful debts	-	-	-	-	-
Depreciation and amortisation	12,957	13,040	13,202	13,366	13,481
Amortisation - right of use assets	37	-	-	-	-
Borrowing costs	318	237	170	119	66
Finance costs - leases	1	-	-	-	-
Other expenses	6,482	6,628	6,793	6,963	7,137
<b>Total expenses</b>	<b>103,964</b>	<b>106,023</b>	<b>108,385</b>	<b>110,822</b>	<b>113,076</b>
<b>Surplus (deficit) for the year</b>	<b>5,513</b>	<b>6,340</b>	<b>7,031</b>	<b>7,753</b>	<b>8,733</b>
<b>Other comprehensive income</b>					
<b>Items that will not be reclassified to surplus or deficit in future periods</b>					
Net asset revaluation increment /(decrement)	-	-	-	-	-
Share of other comprehensive income of associates and joint ventures	-	-	-	-	-
<b>Items that may be reclassified to surplus or deficit in future periods</b>	-	-	-	-	-
<b>Total comprehensive result</b>	<b>5,513</b>	<b>6,340</b>	<b>7,031</b>	<b>7,753</b>	<b>8,733</b>

## Balance Sheet

For the five years ending 30 June 2026

	Notes	Forecast Budget	Budget	Projections			
		2020-21 \$'000	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000	2025-26 \$'000
<b>Current assets</b>							
Cash and cash equivalents		28,291	12,635	2,925	2,135	1,634	2,687
Trade and other receivables		7,460	5,854	6,084	6,265	6,458	6,540
Other financial assets		250	250	250	250	250	250
Non-current assets classified as held for sale		-	-	-	-	-	-
Other assets		18	18	19	19	19	19
<b>Total current assets</b>	4.2.1	36,019	18,757	9,278	8,669	8,361	9,496
<b>Non-current assets</b>							
Trade and other receivables		568	455	364	291	233	187
Other financial assets		5	5	5	5	5	5
Investments in associates and joint arrangement and subsidiaries		1,471	1,471	1,471	1,471	1,471	1,471
Property, infrastructure, plant & equipment		990,939	999,463	1,002,330	1,005,995	1,010,614	1,014,289
Right-of-use assets	4.2.4	787	366	257	147	92	37
Investment property		-	-	-	-	-	-
Intangible assets		-	-	-	-	-	-
<b>Total non-current assets</b>	4.2.1	993,770	1,001,760	1,004,427	1,007,909	1,012,415	1,015,989
<b>Total assets</b>		1,029,789	1,020,517	1,013,705	1,016,578	1,020,776	1,025,485
<b>Current liabilities</b>							
Trade and other payables		5,273	5,135	5,252	5,303	5,407	5,522
Trust funds and deposits		1,925	1,925	1,925	1,925	1,925	1,925
Provisions		10,732	13,578	9,532	9,603	8,850	9,946
Unearned grants and contract liabilities		7,868	702	976	1,126	926	926
Interest-bearing liabilities	4.2.3	4,906	3,063	1,601	1,673	1,751	1,808
Lease liabilities	4.2.4	428	112	112	55	55	36
<b>Total current liabilities</b>	4.2.2	31,132	24,515	19,398	19,685	18,914	20,163
<b>Non-current liabilities</b>							
Provisions		18,799	12,499	10,386	8,340	7,192	5,094
Interest-bearing liabilities	4.2.3	8,485	13,903	12,302	10,629	8,878	7,070
Lease liabilities	4.2.4	370	258	145	91	36	-
<b>Total non-current liabilities</b>	4.2.2	27,654	26,660	22,833	19,060	16,106	12,164
<b>Total liabilities</b>		58,786	51,174	42,231	38,745	35,020	32,327
<b>Net assets</b>		971,003	969,343	971,474	977,833	985,756	993,158
<b>Equity</b>							
Accumulated surplus		412,768	414,600	418,676	424,753	432,394	439,513
Reserves		558,235	554,743	552,798	553,080	553,363	553,645
<b>Total equity</b>		971,003	969,343	971,474	977,833	985,757	993,158



## Balance Sheet Forward Estimates

For the five years ending 30 June 2031

	Forward Estimates				
	2026-27	2027-28	2028-29	2029-30	2030-31
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Current assets</b>					
Cash and cash equivalents	2,480	5,290	9,927	14,900	20,401
Trade and other receivables	6,569	6,742	6,925	7,115	7,308
Other financial assets	250	250	250	250	250
Non-current assets classified as held for sale	-	-	-	-	-
Other assets	19	19	20	20	20
<b>Total current assets</b>	<b>9,318</b>	<b>12,301</b>	<b>17,122</b>	<b>22,284</b>	<b>27,979</b>
<b>Non-current assets</b>					
Trade and other receivables	149	119	96	76	61
Other financial assets	5	5	5	5	5
Investments in associates and joint arrangement and subsidiaries	1,471	1,471	1,471	1,471	1,471
Property, infrastructure, plant & equipment	1,016,107	1,018,367	1,019,781	1,021,524	1,023,660
Right-of-use assets	-	-	-	-	-
Investment property	-	-	-	-	-
Intangible assets	-	-	-	-	-
<b>Total non-current assets</b>	<b>1,017,732</b>	<b>1,019,962</b>	<b>1,021,353</b>	<b>1,023,076</b>	<b>1,025,197</b>
<b>Total assets</b>	<b>1,027,050</b>	<b>1,032,263</b>	<b>1,038,475</b>	<b>1,045,360</b>	<b>1,053,176</b>
<b>Current liabilities</b>					
Trade and other payables	5,647	5,775	5,917	6,062	6,203
Trust funds and deposits	1,925	1,925	1,925	1,925	1,925
Provisions	7,985	8,136	8,291	8,448	8,609
Unearned grants and contract liabilities	364	364	364	364	364
Interest-bearing liabilities	1,701	1,412	1,464	1,517	977
Lease liabilities	-	-	-	-	-
<b>Total current liabilities</b>	<b>17,622</b>	<b>17,612</b>	<b>17,961</b>	<b>18,316</b>	<b>18,078</b>
<b>Non-current liabilities</b>					
Provisions	5,106	5,118	5,131	5,143	5,157
Interest-bearing loans and borrowings	5,369	3,957	2,494	977	-
Lease liabilities	-	-	-	-	-
<b>Total non-current liabilities</b>	<b>10,475</b>	<b>9,075</b>	<b>7,625</b>	<b>6,120</b>	<b>5,157</b>
<b>Total liabilities</b>	<b>28,097</b>	<b>26,687</b>	<b>25,586</b>	<b>24,436</b>	<b>23,235</b>
<b>Net assets</b>	<b>998,953</b>	<b>1,005,576</b>	<b>1,012,889</b>	<b>1,020,924</b>	<b>1,029,941</b>
<b>Equity</b>					
Accumulated surplus	445,025	451,367	458,396	466,151	474,882
Reserves	553,928	554,209	554,493	554,773	555,059
<b>Total equity</b>	<b>998,953</b>	<b>1,005,576</b>	<b>1,012,889</b>	<b>1,020,924</b>	<b>1,029,941</b>

## Statement of Changes in Equity

For the five years ending 30 June 2026

\* Balances at the end of the financial year may be subject to rounding differences.

	Notes	Total \$'000	Accum Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
<b>2021 Forecast Actual</b>					
Balance at beginning of the financial year		943,908	385,673	523,226	35,009
Impact of adoption of new accounting standards		-	-	-	-
Surplus / (deficit) for the year		27,097	27,097	-	-
Net asset revaluation increment / (decrement)		17,511	-	17,511	-
Transfer to other reserves		7,549	-	-	7,549
Transfer from other reserves		(25,060)	-	-	(25,060)
<b>Balance at end of the financial year</b>		<b>971,005</b>	<b>412,770</b>	<b>540,737</b>	<b>17,498</b>
<b>2022</b>					
Balance at beginning of the financial year		971,005	412,770	540,737	17,498
Surplus / (deficit) for the year		1,830	1,830	-	-
Net asset revaluation increment / (decrement)		-	-	-	-
Transfer to other reserves	4.3.1	2,261	-	-	2,261
Transfer from other reserves	4.3.1	(5,753)	-	-	(5,753)
<b>Balance at end of the financial year</b>	<b>4.3.2</b>	<b>969,343</b>	<b>414,600</b>	<b>540,737</b>	<b>14,006</b>
<b>2023</b>					
Balance at beginning of the financial year		969,343	414,600	540,737	14,006
Surplus / (deficit) for the year		4,076	4,076	-	-
Net asset revaluation increment / (decrement)		-	-	-	-
Transfer to other reserves		2,267	-	-	2,267
Transfer from other reserves		(4,212)	-	-	(4,212)
<b>Balance at end of the financial year</b>		<b>971,474</b>	<b>418,676</b>	<b>540,737</b>	<b>12,061</b>
<b>2024</b>					
Balance at beginning of the financial year		971,474	418,676	540,737	12,061
Surplus / (deficit) for the year		6,076	6,076	-	-
Net asset revaluation increment / (decrement)		-	-	-	-
Transfer to other reserves		2,249	-	-	2,249
Transfer from other reserves		(1,967)	-	-	(1,967)
<b>Balance at end of the financial year</b>		<b>977,832</b>	<b>424,752</b>	<b>540,737</b>	<b>12,343</b>
<b>2025</b>					
Balance at beginning of the financial year		977,832	424,752	540,737	12,343
Surplus / (deficit) for the year		7,641	7,641	-	-
Net asset revaluation increment / (decrement)		-	-	-	-
Transfer to other reserves		2,249	-	-	2,249
Transfer from other reserves		(1,966)	-	-	(1,966)
<b>Balance at end of the financial year</b>		<b>985,756</b>	<b>432,393</b>	<b>540,737</b>	<b>12,626</b>
<b>2026</b>					
Balance at beginning of the financial year		985,756	432,393	540,737	12,626
Surplus / (deficit) for the year		7,119	7,119	-	-
Net asset revaluation increment / (decrement)		-	-	-	-
Transfer to other reserves		2,249	-	-	2,249
Transfer from other reserves		(1,967)	-	-	(1,967)
<b>Balance at end of the financial year</b>		<b>993,157</b>	<b>439,512</b>	<b>540,737</b>	<b>12,908</b>

## Statement of Changes in Equity Forward Estimates

For the five years ending 30 June 2031

\* Balances at the end of the financial year may be subject to rounding differences.

	Total \$'000	Accum Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
<b>2027</b>				
Balance at beginning of the financial year	993,157	439,512	540,737	12,908
Surplus / (deficit) for the year	5,513	5,513	-	-
Net asset revaluation increment / (decrement)	-	-	-	-
Transfer to other reserves	2,249	-	-	2,249
Transfer from other reserves	(1,966)	-	-	(1,966)
<b>Balance at end of the financial year</b>	<b>998,953</b>	<b>445,025</b>	<b>540,737</b>	<b>13,191</b>
<b>2028</b>				
Balance at beginning of the financial year	998,953	445,025	540,737	13,191
Surplus / (deficit) for the year	6,340	6,340	-	-
Net asset revaluation increment / (decrement)	-	-	-	-
Transfer to other reserves	2,289	-	-	2,289
Transfer from other reserves	(2,007)	-	-	(2,007)
<b>Balance at end of the financial year</b>	<b>1,005,575</b>	<b>451,365</b>	<b>540,737</b>	<b>13,473</b>
<b>2029</b>				
Balance at beginning of the financial year	1,005,575	451,365	540,737	13,473
Surplus / (deficit) for the year	7,031	7,031	-	-
Net asset revaluation increment / (decrement)	-	-	-	-
Transfer to other reserves	1,089	-	-	1,089
Transfer from other reserves	(806)	-	-	(806)
<b>Balance at end of the financial year</b>	<b>1,012,889</b>	<b>458,396</b>	<b>540,737</b>	<b>13,756</b>
<b>2030</b>				
Balance at beginning of the financial year	1,012,889	458,396	540,737	13,756
Surplus / (deficit) for the year	7,753	7,753	-	-
Net asset revaluation increment / (decrement)	-	-	-	-
Transfer to other reserves	1,089	-	-	1,089
Transfer from other reserves	(808)	-	-	(808)
<b>Balance at end of the financial year</b>	<b>1,020,923</b>	<b>466,149</b>	<b>540,737</b>	<b>14,037</b>
<b>2031</b>				
Balance at beginning of the financial year	1,020,923	466,149	540,737	14,037
Surplus / (deficit) for the year	8,733	8,733	-	-
Net asset revaluation increment / (decrement)	-	-	-	-
Transfer to other reserves	1,089	-	-	1,089
Transfer from other reserves	(804)	-	-	(804)
<b>Balance at end of the financial year</b>	<b>1,029,941</b>	<b>474,882</b>	<b>540,737</b>	<b>14,322</b>

## Statement Cash Flows

For the five years ending 30 June 2026

\* Balances at the end of the financial year may be subject to rounding differences.

	Notes	Forecast Budget	Budget	Projections			
		2020-21 \$'000	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000	2025-26 \$'000
		Inflows / (Outflows)	Inflows / (Outflows)	Inflows / (Outflows)	Inflows / (Outflows)	Inflows / (Outflows)	Inflows / (Outflows)
<b>Cash flows from operating activities</b>							
Rates and charges		72,286	71,351	72,289	74,301	76,338	78,544
Statutory fees and fines		1,508	1,996	1,934	1,971	2,010	2,056
User fees		14,352	16,584	16,773	17,058	17,491	17,923
Grants - operating		6,555	5,211	5,093	5,187	5,289	5,401
Grants - capital		27,079	(4,276)	4,168	4,646	3,495	3,701
Contributions - monetary		2,442	119	120	123	1,480	128
Interest received		265	271	275	279	283	288
Dividends received		-	-	-	-	-	-
Trust funds and deposits taken		-	-	-	-	-	-
Other receipts		915	867	878	896	912	930
Net GST refund / payment		-	-	-	-	-	-
Employee costs		(37,770)	(36,888)	(37,559)	(38,308)	(39,073)	(40,021)
Materials and services		(47,440)	(45,242)	(48,178)	(42,545)	(43,218)	(43,124)
Trust funds and deposits repaid		-	-	-	-	-	-
Other payments		(7,517)	(5,897)	(5,985)	(6,093)	(6,213)	(6,339)
<b>Net cash provided by / (used in) operating activities</b>	4.4.1	32,675	<b>4,096</b>	9,808	17,515	18,794	19,487
<b>Cash flows from investing activities</b>							
Payments for property, infrastructure, plant and equipment		(63,905)	(23,054)	(15,713)	(16,035)	(17,086)	(16,226)
Proceeds from sale of property, infrastructure, plant and equipment		5,716	750	-	-	-	-
Payments for investments		-	-	-	-	-	-
Proceeds from sale of investments		-	-	-	-	-	-
Loan and advances made		-	-	-	-	-	-
Payments of loans and advances		-	-	-	-	-	-
<b>Net cash provided by / (used in) investing activities</b>	4.4.2	(58,189)	<b>(22,304)</b>	(15,713)	(16,035)	(17,086)	(16,226)
<b>Cash flows from financing activities</b>							
Finance costs		(608)	(583)	(621)	(550)	(477)	(400)
Proceeds from borrowings		3,303	7,000	-	-	-	-
Repayment of borrowings		(691)	(3,426)	(3,063)	(1,601)	(1,673)	(1,750)
Interest paid - lease liability		(23)	(12)	(9)	(6)	(4)	(3)
Repayment of lease liabilities		(521)	(428)	(112)	(112)	(55)	(55)
<b>Net cash provided by / (used in) financing activities</b>	4.4.3	1,460	<b>2,551</b>	(3,805)	(2,269)	(2,209)	(2,208)
<b>Net increase / (decrease) in cash &amp; cash equivalents</b>		<b>(24,054)</b>	<b>(15,657)</b>	<b>(9,710)</b>	<b>(790)</b>	<b>(501)</b>	<b>1,053</b>
Cash and cash equivalents at the beginning of the financial year		52,345	28,291	12,635	2,925	2,135	1,634
<b>Cash and cash equivalents at the end of the financial year</b>		28,291	12,635	2,925	2,135	1,634	2,687

**Statement of Cash Flows Forward Estimates**

For the five years ending 30 June 2031

\* Balances at the end of the financial year may be subject to rounding differences.

## Forward Estimates

	2026-27 \$'000 Inflows / (Outflows)	2027-28 \$'000 Inflows / (Outflows)	2028-29 \$'000 Inflows / (Outflows)	2029-30 \$'000 Inflows / (Outflows)	2030-31 \$'000 Inflows / (Outflows)
<b>Cash flows from operating activities</b>					
Rates and charges	80,786	82,946	85,301	87,739	90,240
Statutory fees and fines	2,105	2,145	2,199	2,254	2,309
User fees	18,241	18,636	19,092	19,569	20,057
Grants - operating	5,526	5,642	5,784	5,929	6,076
Grants - capital	891	1,446	1,446	1,446	1,445
Contributions - monetary	131	134	137	141	144
Interest received	292	296	301	305	310
Dividends received	-	-	-	-	-
Trust funds and deposits taken	-	-	-	-	-
Other receipts	951	974	997	1,021	1,048
Net GST refund / payment	-	-	-	-	-
Employee costs	(40,993)	(41,987)	(43,004)	(44,046)	(44,924)
Materials and services	(44,993)	(43,833)	(44,900)	(46,008)	(47,143)
Trust funds and deposits repaid	-	-	-	-	-
Other payments	(6,482)	(6,628)	(6,793)	(6,963)	(7,137)
<b>Net cash provided by / (used in) operating activities</b>	<b>16,455</b>	<b>19,771</b>	<b>20,560</b>	<b>21,387</b>	<b>22,425</b>
<b>Cash flows from investing activities</b>					
Payments for property, infrastructure, plant and equipment	(14,736)	(15,253)	(14,646)	(15,143)	(15,594)
Proceeds from sale of property, infrastructure, plant and equipment	237	229	306	311	253
Payments for investments	-	-	-	-	-
Proceeds from sale of investments	-	-	-	-	-
Loan and advances made	-	-	-	-	-
Payments of loans and advances	-	-	-	-	-
<b>Net cash provided by / (used in) investing activities</b>	<b>(14,499)</b>	<b>(15,024)</b>	<b>(14,340)</b>	<b>(14,832)</b>	<b>(15,341)</b>
<b>Cash flows from financing activities</b>					
Finance costs	(318)	(237)	(170)	(119)	(66)
Proceeds from borrowings	-	-	-	-	-
Repayment of borrowings	(1,808)	(1,701)	(1,412)	(1,463)	(1,517)
Interest paid - lease liability	(1)	-	-	-	-
Repayment of lease liabilities	(36)	-	-	-	-
<b>Net cash provided by / (used in) financing activities</b>	<b>(2,163)</b>	<b>(1,938)</b>	<b>(1,582)</b>	<b>(1,582)</b>	<b>(1,583)</b>
<b>Net increase / (decrease) in cash &amp; cash equivalents</b>	<b>(207)</b>	<b>2,810</b>	<b>4,637</b>	<b>4,973</b>	<b>5,501</b>
Cash and cash equivalents at the beginning of the financial year	2,687	2,480	5,290	9,927	14,900
<b>Cash and cash equivalents at the end of the financial year</b>	<b>2,480</b>	<b>5,290</b>	<b>9,927</b>	<b>14,900</b>	<b>20,401</b>



## Statement of Capital Works

For the five years ending 30 June 2026

	Notes	Forecast Budget 2020-21 \$'000	Budget 2021-22 \$'000	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000	2025-26 \$'000
<b>Property</b>							
Land		-	-	-	-	-	-
Land improvements		-	-	-	-	-	-
<b>Total land</b>		-	-	-	-	-	-
Buildings		4,035	2,320	1,154	1,630	1,130	649
Heritage buildings		-	-	-	-	-	-
Building improvements		-	-	-	-	-	-
Leasehold improvements		-	-	-	-	-	-
<b>Total buildings</b>		<b>4,035</b>	<b>2,320</b>	<b>1,154</b>	<b>1,630</b>	<b>1,130</b>	<b>649</b>
<b>Total property</b>		<b>4,035</b>	<b>2,320</b>	<b>1,154</b>	<b>1,630</b>	<b>1,130</b>	<b>649</b>
<b>Plant and equipment</b>							
Heritage plant and equipment		-	-	-	-	-	-
Plant, machinery and equipment		1,272	1,005	500	520	540	560
Fixtures, fittings and furniture		897	100	252	255	300	312
Computers and telecommunications		-	-	-	-	-	-
Library books		-	-	-	-	-	-
<b>Total plant and equipment</b>		<b>2,169</b>	<b>1,105</b>	<b>752</b>	<b>775</b>	<b>840</b>	<b>872</b>
<b>Infrastructure</b>							
Roads		9,894	2,652	2,222	3,321	4,352	3,496
Bridges		1,272	150	150	150	175	178
Footpaths and cycleways		763	724	865	895	920	957
Drainage		650	575	650	650	700	728
Recreational, leisure and community facilities		38,620	7,409	3,885	3,231	4,201	3,802
Waste management		3,600	6,310	2,126	2,057	1,160	2,110
Parks, open space and streetscapes		1,983	380	290	315	635	446
Aerodromes		-	-	-	-	-	-
Off street car parks		-	-	-	-	-	-
Other infrastructure		4,435	476	3,574	3,528	3,494	3,513
<b>Total infrastructure</b>		<b>61,217</b>	<b>18,676</b>	<b>13,762</b>	<b>14,147</b>	<b>15,637</b>	<b>15,230</b>
<b>Total capital works expenditure</b>	4.5.1	<b>67,421</b>	<b>22,101</b>	<b>15,668</b>	<b>16,552</b>	<b>17,607</b>	<b>16,751</b>
<b>Represented by:</b>							
New asset expenditure		13,654	190	480	480	1,330	80
Asset renewal expenditure		7,063	12,996	9,870	9,450	8,726	8,963
Asset expansion expenditure		7,346	859	794	2,775	3,156	2,959
Asset upgrade expenditure		39,358	8,056	4,524	3,847	4,395	4,749
<b>Total capital works expenditure</b>	4.5.1	<b>67,421</b>	<b>22,101</b>	<b>15,668</b>	<b>16,552</b>	<b>17,607</b>	<b>16,751</b>
<b>Funding sources represented by:</b>							
Grants		31,470	2,809	3,905	4,505	3,705	3,705
Contributions		1,565	-	-	-	1,355	-
Council cash		31,083	12,292	11,763	12,047	12,547	13,046
Borrowings		3,303	7,000	-	-	-	-
<b>Total capital works expenditure</b>	4.5.1	<b>67,421</b>	<b>22,101</b>	<b>15,668</b>	<b>16,552</b>	<b>17,607</b>	<b>16,751</b>

## Statement of Capital Works Forward Estimates

For the five years ending 30 June 2031

	Forward Estimates				
	2026-27 \$'000	2027-28 \$'000	2028-29 \$'000	2029-30 \$'000	2030-31 \$'000
<b>Property</b>					
Land	-	-	-	-	-
Land improvements	-	-	-	-	-
<b>Total land</b>	-	-	-	-	-
Buildings	1,020	540	560	585	606
Heritage buildings	-	-	-	-	-
Building improvements	-	-	-	-	-
Leasehold improvements	-	-	-	-	-
<b>Total buildings</b>	1,020	540	560	585	606
<b>Total property</b>	1,020	540	560	585	606
<b>Plant and equipment</b>					
Heritage plant and equipment	-	-	-	-	-
Plant, machinery and equipment	896	486	1,093	1,093	591
Fixtures, fittings and furniture	325	337	360	380	394
Computers and telecommunications	-	-	-	-	-
Library books	-	-	-	-	-
<b>Total plant and equipment</b>	1,221	823	1,453	1,473	985
<b>Infrastructure</b>					
Roads	2,565	2,655	3,230	3,320	3,901
Bridges	201	365	190	195	198
Footpaths and cycleways	985	1,020	1,255	1,295	1,534
Drainage	758	790	815	850	881
Recreational, leisure and community facilities	3,770	3,925	4,070	4,250	6,900
Waste management	1,160	1,200	-	-	-
Parks, open space and streetscapes	460	325	540	555	568
Aerodromes	-	-	-	-	-
Off street car parks	-	-	-	-	-
Other infrastructure	3,099	4,118	3,035	3,130	523
<b>Total infrastructure</b>	12,998	14,398	13,135	13,595	14,505
<b>Total capital works expenditure</b>	15,239	15,761	15,148	15,653	16,096
<b>Represented by:</b>					
New asset expenditure	100	260	80	80	1,080
Asset renewal expenditure	9,524	10,108	9,394	9,700	7,952
Asset expansion expenditure	1,375	905	936	978	1,012
Asset upgrade expenditure	4,240	4,488	4,738	4,895	6,052
<b>Total capital works expenditure</b>	15,239	15,761	15,148	15,653	16,096
<b>Funding sources represented by:</b>					
Grants	1,455	1,455	1,455	1,455	1,455
Contributions	-	-	-	-	-
Council cash	13,784	14,306	13,693	14,198	14,641
Borrowings	-	-	-	-	-
<b>Total capital works expenditure</b>	15,239	15,761	15,148	15,653	16,096

## Statement of Human Resources

For the five years ending 30 June 2026

	Forecast Budget	Budget	Projections			
	2020-21 \$'000	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000	2025-26 \$'000
<b>Staff expenditure</b>						
Employee costs - operating	33,212	35,940	36,659	37,392	38,140	38,903
<b>Total staff expenditure</b>	33,212	35,940	36,659	37,392	38,140	38,903
<b>Staff numbers</b>						
Permanent EFT numbers	317.75	314.43	314.43	314.43	314.43	314.43
Limited tenures	7.60	7.16	8.00	6.00	4.00	4.00
<b>Total staff numbers</b>	325.35	321.59	322.43	320.43	318.43	318.43

## Statement of Human Resources Forward Estimates

For the five years ending 30 June 2031

	Forward Estimates				
	2026-27 \$'000	2027-28 \$'000	2028-29 \$'000	2029-30 \$'000	2030-31 \$'000
<b>Staff expenditure</b>					
Employee costs - operating	39,681	40,474	41,284	42,109	42,952
<b>Total staff expenditure</b>	39,681	40,474	41,284	42,109	42,952
<b>Staff numbers</b>					
Permanent EFT numbers	314.43	314.43	314.43	314.43	314.43
Limited tenures	4.00	4.00	4.00	4.00	4.00
<b>Total staff numbers</b>	318.43	318.43	318.43	318.43	318.43

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Directorate	Budget 2021-22 \$'000	Composition			
		Permanent Full time \$'000	Part time \$'000	Casual \$'000	Temp \$'000
Operations and Infrastructure	13,542	11,650	1,452	-	440
Planning and Community Safety	7,787	6,252	1,535	-	-
Community Services	6,043	2,925	2,827	-	291
Corporate Services	6,022	5,552	470	-	-
Governance, Communications and Engagement	2,546	2,383	163	-	-
<b>Total expenditure</b>	<b>35,940</b>	<b>28,762</b>	<b>6,447</b>	<b>-</b>	<b>731</b>

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Directorate	Budget 2021-22	Composition		
		Permanent Full time	Part time	Temp
Operations and Infrastructure	129.32	109.85	15.07	4.40
Planning and Community Safety	71.19	53.00	18.19	-
Community Services	53.60	24.00	26.84	2.76
Corporate Services	46.48	41.60	4.88	-
Governance, Communications and Engagement	21.00	19.00	2.00	-
<b>Total staff</b>	<b>321.59</b>	<b>247.45</b>	<b>66.98</b>	<b>7.16</b>

## Summary of Planned Human Resources Expenditure

For the five years ending 30 June 2026

	Budget	Projections			
	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000	2025-26 \$'000
<b>Operations and Infrastructure</b>					
Permanent - Full time	11,650	11,871	12,108	12,350	12,597
Female	2,992	3,048	3,109	3,171	3,234
Male	8,658	8,823	8,999	9,179	9,363
Self-described gender	-	-	-	-	-
Permanent - Part time	1,452	1,480	1,509	1,539	1,570
Female	611	623	635	648	661
Male	841	857	874	891	909
Self-described gender	-	-	-	-	-
<b>Total Operations and Infrastructure</b>	<b>13,102</b>	<b>13,351</b>	<b>13,617</b>	<b>13,889</b>	<b>14,167</b>
<b>Planning and Community Safety</b>					
Permanent - Full time	6,252	6,371	6,498	6,628	6,761
Female	3,287	3,350	3,417	3,485	3,555
Male	2,965	3,021	3,081	3,143	3,206
Self-described gender	-	-	-	-	-
Permanent - Part time	1,535	1,564	1,595	1,627	1,659
Female	999	1,018	1,038	1,059	1,080
Male	536	546	557	568	579
Self-described gender	-	-	-	-	-
<b>Total Planning and Community Safety</b>	<b>7,787</b>	<b>7,935</b>	<b>8,093</b>	<b>8,255</b>	<b>8,420</b>
<b>Community Services</b>					
Permanent - Full time	2,925	2,981	3,041	3,102	3,164
Female	2,688	2,739	2,794	2,850	2,907
Male	237	242	247	252	257
Self-described gender	-	-	-	-	-
Permanent - Part time	2,827	2,881	2,938	2,996	3,056
Female	2,762	2,815	2,871	2,928	2,987
Male	65	66	67	68	69
Self-described gender	-	-	-	-	-
<b>Total Community Services</b>	<b>5,752</b>	<b>5,862</b>	<b>5,979</b>	<b>6,098</b>	<b>6,220</b>
<b>Corporate Services</b>					
Permanent - Full time	5,551	5,657	5,771	5,886	6,003
Female	2,234	2,277	2,323	2,369	2,416
Male	3,317	3,380	3,448	3,517	3,587
Self-described gender	-	-	-	-	-
Permanent - Part time	470	479	489	499	509
Female	470	479	489	499	509
Male	-	-	-	-	-
Self-described gender	-	-	-	-	-
<b>Total Corporate Services</b>	<b>6,021</b>	<b>6,136</b>	<b>6,260</b>	<b>6,385</b>	<b>6,512</b>
<b>Governance, Communications and Engagement</b>					
Permanent - Full time	2,383	2,429	2,478	2,528	2,579
Female	2,008	2,047	2,088	2,130	2,173
Male	375	382	390	398	406
Self-described gender	-	-	-	-	-
Permanent - Part time	163	166	169	172	175
Female	163	166	169	172	175
Male	-	-	-	-	-
Self-described gender	-	-	-	-	-
<b>Total Governance, Communications and Engagement</b>	<b>2,546</b>	<b>2,595</b>	<b>2,647</b>	<b>2,700</b>	<b>2,754</b>

## Summary of Planned Human Resources Expenditure

For the five years ending 30 June 2031

Forward Estimates					
	2026-27 \$'000	2027-28 \$'000	2028-29 \$'000	2029-30 \$'000	2030-31 \$'000
<b>Operations and Infrastructure</b>					
Permanent - Full time	12,849	13,106	13,368	13,636	13,909
Female	3,299	3,365	3,432	3,501	3,571
Male	9,550	9,741	9,936	10,135	10,338
Self-described gender	-	-	-	-	-
Permanent - Part time	1,601	1,633	1,666	1,699	1,733
Female	674	687	701	715	729
Male	927	946	965	984	1,004
Self-described gender	-	-	-	-	-
<b>Total Operations and Infrastructure</b>	<b>14,450</b>	<b>14,739</b>	<b>15,034</b>	<b>15,335</b>	<b>15,642</b>
<b>Planning and Community Safety</b>					
Permanent - Full time	6,896	7,034	7,175	7,318	7,464
Female	3,626	3,699	3,773	3,848	3,925
Male	3,270	3,335	3,402	3,470	3,539
Self-described gender	-	-	-	-	-
Permanent - Part time	1,693	1,727	1,761	1,796	1,832
Female	1,102	1,124	1,146	1,169	1,192
Male	591	603	615	627	640
Self-described gender	-	-	-	-	-
<b>Total Planning and Community Safety</b>	<b>8,589</b>	<b>8,761</b>	<b>8,936</b>	<b>9,114</b>	<b>9,296</b>
<b>Community Services</b>					
Permanent - Full time	3,227	3,291	3,356	3,423	3,492
Female	2,965	3,024	3,084	3,146	3,209
Male	262	267	272	277	283
Self-described gender	-	-	-	-	-
Permanent - Part time	3,117	3,179	3,242	3,306	3,372
Female	3,047	3,108	3,170	3,233	3,298
Male	70	71	72	73	74
Self-described gender	-	-	-	-	-
<b>Total Community Services</b>	<b>6,344</b>	<b>6,470</b>	<b>6,598</b>	<b>6,729</b>	<b>6,864</b>
<b>Corporate Services</b>					
Permanent - Full time	6,123	6,245	6,370	6,497	6,627
Female	2,464	2,513	2,563	2,614	2,666
Male	3,659	3,732	3,807	3,883	3,961
Self-described gender	-	-	-	-	-
Permanent - Part time	519	529	540	551	562
Female	519	529	540	551	562
Male	-	-	-	-	-
Self-described gender	-	-	-	-	-
<b>Total Corporate Services</b>	<b>6,642</b>	<b>6,774</b>	<b>6,910</b>	<b>7,048</b>	<b>7,189</b>
<b>Governance, Communications and Engagement</b>					
Permanent - Full time	2,630	2,682	2,735	2,790	2,846
Female	2,216	2,260	2,305	2,351	2,398
Male	414	422	430	439	448
Self-described gender	-	-	-	-	-
Permanent - Part time	179	183	187	191	195
Female	179	183	187	191	195
Male	-	-	-	-	-
Self-described gender	-	-	-	-	-
<b>Total Governance, Communications and Engagement</b>	<b>2,809</b>	<b>2,865</b>	<b>2,922</b>	<b>2,981</b>	<b>3,041</b>

## Summary of Planned Human Resources Expenditure

For the five years ending 30 June 2026

	Budget	Projections			
	2021-22 FTE	2022-23 FTE	2023-24 FTE	2024-25 FTE	2025-26 FTE
<b>Operations and Infrastructure</b>					
Permanent - Full time	109.85	109.85	109.85	109.85	109.85
Female	27.85	27.85	27.85	27.85	27.85
Male	82.00	82.00	82.00	82.00	82.00
Self-described gender	-	-	-	-	-
Permanent - Part time	15.07	15.07	15.07	15.07	15.07
Female	6.42	6.42	6.42	6.42	6.42
Male	8.65	8.65	8.65	8.65	8.65
Self-described gender	-	-	-	-	-
<b>Total Operations and Infrastructure</b>	<b>124.92</b>	<b>124.92</b>	<b>124.92</b>	<b>124.92</b>	<b>124.92</b>
<b>Planning and Community Safety</b>					
Permanent - Full time	53.00	53.00	53.00	53.00	53.00
Female	28.00	28.00	28.00	28.00	28.00
Male	25.00	25.00	25.00	25.00	25.00
Self-described gender	-	-	-	-	-
Permanent - Part time	18.19	18.19	18.19	18.19	18.19
Female	11.66	11.66	11.66	11.66	11.66
Male	6.53	6.53	6.53	6.53	6.53
Self-described gender	-	-	-	-	-
<b>Total Planning and Community Safety</b>	<b>71.19</b>	<b>71.19</b>	<b>71.19</b>	<b>71.19</b>	<b>71.19</b>
<b>Community Services</b>					
Permanent - Full time	24.00	24.00	24.00	24.00	24.00
Female	22.00	22.00	22.00	22.00	22.00
Male	2.00	2.00	2.00	2.00	2.00
Self-described gender	-	-	-	-	-
Permanent - Part time	26.84	26.84	26.84	26.84	26.84
Female	26.24	26.24	26.24	26.24	26.24
Male	0.60	0.60	0.60	0.60	0.60
Self-described gender	-	-	-	-	-
<b>Total Community Services</b>	<b>50.84</b>	<b>50.84</b>	<b>50.84</b>	<b>50.84</b>	<b>50.84</b>
<b>Corporate Services</b>					
Permanent - Full time	41.60	41.60	41.60	41.60	41.60
Female	19.60	19.60	19.60	19.60	19.60
Male	22.00	22.00	22.00	22.00	22.00
Self-described gender	-	-	-	-	-
Permanent - Part time	4.88	4.88	4.88	4.88	4.88
Female	4.88	4.88	4.88	4.88	4.88
Male	-	-	-	-	-
Self-described gender	-	-	-	-	-
<b>Total Corporate Services</b>	<b>46.48</b>	<b>46.48</b>	<b>46.48</b>	<b>46.48</b>	<b>46.48</b>
<b>Governance, Communications and Engagement</b>					
Permanent - Full time	19.00	19.00	19.00	19.00	19.00
Female	16.00	16.00	16.00	16.00	16.00
Male	3.00	3.00	3.00	3.00	3.00
Self-described gender	-	-	-	-	-
Permanent - Part time	2.00	2.00	2.00	2.00	2.00
Female	2.00	2.00	2.00	2.00	2.00
Male	-	-	-	-	-
Self-described gender	-	-	-	-	-
<b>Total Governance, Communications and Engagement</b>	<b>21.00</b>	<b>21.00</b>	<b>21.00</b>	<b>21.00</b>	<b>21.00</b>

## Summary of Planned Human Resources Expenditure

For the five years ending 30 June 2031

Forward Estimates					
	2026-27 FTE	2027-28 FTE	2028-29 FTE	2029-30 FTE	2030-31 FTE
<b>Operations and Infrastructure</b>					
Permanent - Full time	109.85	109.85	109.85	109.85	109.85
Female	27.85	27.85	27.85	27.85	27.85
Male	82.00	82.00	82.00	82.00	82.00
Self-described gender	-	-	-	-	-
Permanent - Part time	15.07	15.07	15.07	15.07	15.07
Female	6.42	6.42	6.42	6.42	6.42
Male	8.65	8.65	8.65	8.65	8.65
Self-described gender	-	-	-	-	-
<b>Total Operations and Infrastructure</b>	<b>124.92</b>	<b>124.92</b>	<b>124.92</b>	<b>124.92</b>	<b>124.92</b>
<b>Planning and Community Safety</b>					
Permanent - Full time	53.00	53.00	53.00	53.00	53.00
Female	28.00	28.00	28.00	28.00	28.00
Male	25.00	25.00	25.00	25.00	25.00
Self-described gender	-	-	-	-	-
Permanent - Part time	18.19	18.19	18.19	18.19	18.19
Female	11.66	11.66	11.66	11.66	11.66
Male	6.53	6.53	6.53	6.53	6.53
Self-described gender	-	-	-	-	-
<b>Total Planning and Community Safety</b>	<b>71.19</b>	<b>71.19</b>	<b>71.19</b>	<b>71.19</b>	<b>71.19</b>
<b>Community Services</b>					
Permanent - Full time	24.00	24.00	24.00	24.00	24.00
Female	22.00	22.00	22.00	22.00	22.00
Male	2.00	2.00	2.00	2.00	2.00
Self-described gender	-	-	-	-	-
Permanent - Part time	26.84	26.84	26.84	26.84	26.84
Female	26.24	26.24	26.24	26.24	26.24
Male	0.60	0.60	0.60	0.60	0.60
Self-described gender	-	-	-	-	-
<b>Total Community Services</b>	<b>50.84</b>	<b>50.84</b>	<b>50.84</b>	<b>50.84</b>	<b>50.84</b>
<b>Corporate Services</b>					
Permanent - Full time	41.60	41.60	41.60	41.60	41.60
Female	19.60	19.60	19.60	19.60	19.60
Male	22.00	22.00	22.00	22.00	22.00
Self-described gender	-	-	-	-	-
Permanent - Part time	4.88	4.88	4.88	4.88	4.88
Female	4.88	4.88	4.88	4.88	4.88
Male	-	-	-	-	-
Self-described gender	-	-	-	-	-
<b>Total Corporate Services</b>	<b>46.48</b>	<b>46.48</b>	<b>46.48</b>	<b>46.48</b>	<b>46.48</b>
<b>Governance, Communications and Engagement</b>					
Permanent - Full time	19.00	19.00	19.00	19.00	19.00
Female	16.00	16.00	16.00	16.00	16.00
Male	3.00	3.00	3.00	3.00	3.00
Self-described gender	-	-	-	-	-
Permanent - Part time	2.00	2.00	2.00	2.00	2.00
Female	2.00	2.00	2.00	2.00	2.00
Male	-	-	-	-	-
Self-described gender	-	-	-	-	-
<b>Total Governance, Communications and Engagement</b>	<b>21.00</b>	<b>21.00</b>	<b>21.00</b>	<b>21.00</b>	<b>21.00</b>



## 4. Notes to the financial statements

This section presents detailed information on material components of the financial statements. Council needs to assess which components are material, considering the dollar amounts and nature of these components.

### 4.1 Comprehensive Income Statement

#### 4.1.1 Rates and charges

Rates and charges are required by the Act and the Regulations to be disclosed in Council's Annual Budget.

As per the Local Government Act 2020, Council is required to have a Revenue and Rating Plan which is a four year plan for how Council will generate income to deliver the Council Plan, program and services and capital works commitments over a four-year period.

In developing the Budget, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the financial planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2021-22 the FGRS cap has been set at 1.50 percent. The cap applies to general rates and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, there will be a 1.50 percent rate cap applied to the average general rate.

Rates and charges are due on a quarterly instalment basis. The due dates for the 2021-22 financial year will be:

- 30 September 2021,
- 30 November 2021,
- 28 February 2022 and
- 31 May 2022

(if any of these dates fall on a weekend, the due date will be the following Monday).

This will raise total rates and charges for 2020-21 to \$69.953 million.

4.1.1 (a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	Forecast 2020-21 \$'000	Budget 2021-22 \$'000	Change \$'000 %	
General rates	57,645	58,703	1,058	1.84
Waste management charge	9,383	10,719	1,336	14.24
Special rates and charges	278	297	19	6.83
Interest on rates and charges	116	234	118	101.72
<b>Total rates and charges</b>	<b>67,422</b>	<b>69,953</b>	<b>2,531</b>	<b>3.75</b>

4.1.1 (b) The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year:

Type or class of land	2020-21 Rate in Dollar	2021-22 Rate in Dollar	Change %
General	0.002670	0.002718	1.80
Farm Land	0.002270	0.002310	1.76
Commercial/Industrial	0.003091	0.003153	2.01
Vacant Land - Residential and Specified Low Density Residential Zones	0.005339	0.004031	(24.50)
Cultural and Recreational Land	0.001030	0.001060	2.91

4.1.1 (c) The estimated total amount to be raised by general rates in relation to each type or class of land, compared with the previous financial year:

Type or class of land	2020-21	2021-22	Change	
	\$'000	\$'000	\$'000	%
General	52,761	<b>54,319</b>	1,558	2.95
Farm Land	605	<b>2,755</b>	2,150	355.37
Commercial/Industrial	2,751	<b>623</b>	(2,128)	(77.35)
Vacant Land - Residential and Specified Low Density Residential Zones	1,527	<b>1,079</b>	(448)	(29.34)
Cultural and Recreational Land	4	<b>4</b>	-	-
<b>Total amount to be raised by general rates</b>	<b>57,648</b>	<b>58,780</b>	<b>1,132</b>	<b>1.96</b>

4.1.1 (d) The number of assessments in relation to each type or class of land, compared with the previous financial year:

Type or class of land	2020-21	2021-22	Change	
	Number	Number	Number	%
Residential	22,181	<b>22,314</b>	133	0.60
Farm Land	166	<b>169</b>	3	1.81
Commercial / Industrial	1,004	<b>1,003</b>	(1)	(0.10)
Vacant Land - Residential and Specified Low Density Residential Zones	516	<b>484</b>	(32)	(6.20)
Cultural and Recreational Land	2	<b>2</b>	-	-
<b>Total number of assessments</b>	<b>23,869</b>	<b>23,972</b>	<b>103</b>	<b>0.43</b>

The movement in the number of assessments has been primarily driven by the growth in rateable properties occurring across the Shire.

4.1.1 (e) The basis of valuation to be used is the Capital Improved Value (CIV), this is in compliance with the Fair Go Rates System and the Local Government Act.

4.1.1 (f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year:

Type or class of land	2020-21	2021-22	Change	
	\$'000	\$'000	\$'000	%
Residential	19,760,347	<b>19,984,620</b>	224,273	1.13
Farm Land	266,800	<b>269,810</b>	3,010	1.13
Commercial / Industrial	889,905	<b>873,767</b>	(16,138)	(1.81)
Vacant Land - Residential and Specified Low Density Residential Zones	286,091	<b>267,775</b>	(18,316)	(6.40)
Cultural and Recreational Land	4,090	<b>4,075</b>	(15)	(0.37)
<b>Total value of land</b>	<b>21,207,233</b>	<b>21,400,047</b>	<b>192,814</b>	<b>0.91</b>

4.1.1 (g) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year per rateable property:

Type of Charge	2020-21	2021-22	Change	
	\$	\$	\$	%
Waste Management - Standard service	419.56	<b>477.73</b>	58.17	<b>13.86</b>
Waste Management - 80 litre landfill bin	335.65	<b>382.18</b>	46.53	<b>13.86</b>
Waste Management - 2 x 120 litre landfill bin	587.38	<b>668.82</b>	81.44	<b>13.86</b>
Waste Management - 140 litre landfill bin	461.52	<b>525.50</b>	63.98	<b>13.86</b>
Waste Management - 120 litre landfill bin – weekly collection	755.21	<b>859.91</b>	104.70	<b>13.86</b>
Waste Management - Elderly persons units - bin	104.89	<b>119.43</b>	14.54	<b>13.86</b>

Council has proposed to increase the domestic waste service standard charge by 13.86%.

4.1.1 (h) The estimated total amount to be raised by each type of service rate or charge, compared with the previous financial year:

Type of Charge	2020-21	2021-22	Change	
	\$	\$	\$	%
Waste Management - Residential - Standard Service	8,363,089	<b>8,992,790</b>	629,701	7.53
Waste Management - Residential - 80 Litre Red Bins	20,475	<b>203,702</b>	183,227	894.88
Waste Management - Residential - 2 Red Bins	926,305	<b>1,195,850</b>	269,545	29.10
Waste Management - Residential - 140 L (Fortnightly Garbage)	-	<b>263,276</b>	263,276	100.00
Waste Management - Residential - 120L (Weekly Garbage)	-	<b>52,455</b>	52,455	100.00
Waste Management - Elderly Persons Units - Bin	9,650	<b>10,988</b>	1,338	13.87

The movement in the projected income is reflective of the movement in assessments.

4.1.1 (i) The estimated total amount to be raised by all rates and charges compared with the previous financial year:

	2020-21	2021-22	Change	
	\$	\$	\$	%
General rates	57,648,111	58,780,166	1,132,056	1.96
Service charges	9,319,519	10,719,059	1,399,540	15.02
<b>Total Rates and charges</b>	<b>66,967,630</b>	<b>69,499,226</b>	<b>2,531,595</b>	<b>3.78</b>

The above table only includes rates and charges generated and excludes any applicable rebates and special rates.

4.1.1 (j) Fair Go Rates System (FGRS) Compliance

Nillumbik Shire Council is fully compliant with the State Government's Fair Go Rates System

	2020-21	2021-22
Number of rateable properties	23,867	23,970
Base Average Rates	\$2,415.40	\$2,415.71
Maximum Rate Increase (set by the State Government)	2.00%	1.50%
<b>Council Rate Cap Applied</b>	<b>0.00%</b>	<b>1.50%</b>
Percentage below rate cap	2.00%	0.00%
Capped Average Rate based on Council rate cap	\$2,415.21	\$2,452.06
Budgeted General Rates Revenue subject to FGRS	\$ 57,643,898	\$ 58,775,847

4.1.1 (k) Any significant changes that may affect the estimated amounts to be raised by rates and charges:

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations;
- The variation of returned levels of value (e.g. valuation appeals);
- Changes of use of land such that rateable land becomes non-rateable land and vice versa; and
- Changes of use of land such that residential land becomes business land.

#### 4.1.1 (I) Differential rates

##### **Rates to be levied**

The rate and amount of rates payable in relation to land in each category of differential are:

- A general rate of 0.2718 percent (0.2718 cents in the dollar of CIV) for all rateable residential properties and ordinary vacant land;
- A general rate of 0.2310 percent (0.2310 cents in the dollar of CIV) for all rateable farm land properties;
- A general rate of 0.3153 percent (0.3153 cents in the dollar of CIV) for all rateable commercial and industrial properties;
- A general rate of 0.4031 percent (0.4031 cents in the dollar of CIV) for all rateable vacant land - residential and specified low density residential zones; and
- A general rate of 0.1060 percent (0.1060 cents in the dollar of CIV) for all rateable cultural and recreational properties.

Each differential rate will be determined by multiplying the Capital Improved Value (CIV) of each rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Council considers that each differential rate will contribute to the equitable and efficient carrying out of Council functions. Details of the objectives of each differential rate, the types of classes of land, which are subject to each differential rate and the uses of each differential rate, are set out below.

##### **Commercial land - any land used for commercial purposes**

Occupied for the principal purpose of carrying out the trade in goods and services or unoccupied but zoned commercial under the State Planning Scheme

##### **Industrial – any land used for industrial purposes**

Occupied for the principal purpose of carrying out the manufacture or production of or unoccupied but zoned industrial under the State Planning Scheme.

##### **Farm land**

Land not less than 2 hectares in area; that is used primarily for grazing (including agistment), dairying, pig-farming, poultry-farming, tree farming, bee-keeping, viticulture, horticulture, fruit-growing or the growing of crops of any kind or for any combination of those activities; that is used by a business.

Land that has a significant and substantial commercial purpose or character; and that seeks to make a profit on a continuous or repetitive basis from its activities on the land; and that is making a profit from its activities on the land, or that has a reasonable prospect of making a profit from its activities on the land if it continues to operate in the way that it is operating.

##### **Farm land with Sustainable Agriculture Rebate land**

Used by the applicant for a single farm enterprise must comprise and aggregate of a minimum 30 hectares;

The property in respect of which the rebate is sought is classified as Farm Land; the applicant shall satisfy detailed criteria relating to sustainable farming practices and land care principles as developed by Council.

##### **Other land**

Unoccupied land which is not farm land, commercial/industrial land or vacant land - residential and specified low density residential zones.

##### **Vacant Land - Residential and Specified Low Density Residential Zones**

General Residential / Activity Centre Zone / Neighbourhood Residential Zones and Low Density Residential Zones (LDRZ) to which Development Planning Overlay 4 applies, on which no habitable dwelling exists.

Lots greater than 8,000 square metres in the Plenty LDRZ are excluded.

This is a higher differential to encourage construction of new dwellings in preferred locations across the Shire.

Rateable land under this definition includes Vic Roads land that is not used for transport or for residential properties.

The rating differential has been reduced in the 2021-2022 budget. On submission of a valid building or planning permit, the property rate type will revert to the general rate.

## Cultural and Recreational Land

Council is required to determine an amount payable as rates in respect to recreational lands.

Recreational lands are described as lands which are:

- Vested in or occupied by any body corporate or unincorporate which exists for the purpose of providing or promoting cultural or sporting recreational facilities or objectives.
- Which applies its profits in promoting its objectives and prohibits the payment of dividend or amount to members used for outdoor sporting recreational or cultural purposes or similar outdoor activities.

### 4.1.2 Statutory fees and fines

	Forecast 2020-21 \$'000	Budget 2021-22 \$'000	Change \$'000      %	
Animal infringements	10	73	63	630.00
Infringements & costs	203	636	433	213.30
PERIN court recoveries	10	20	10	100.00
Town planning fees	877	877	-	-
Building fees	210	310	100	47.62
<b>Total statutory fees and fines</b>	<b>1,310</b>	<b>1,916</b>	<b>606</b>	<b>46.26</b>

### Statutory fees and fines (\$0.606 million increase)

Statutory fees relate mainly to fees and fines levied in accordance with legislation and include animal registrations, *Public Health and Wellbeing Act 2008* registrations and parking fines.

A detailed listing of statutory fees is included in Appendix 1.

### 4.1.3 User fees

	Forecast 2020-21 \$'000	Budget 2021-22 \$'000	Change \$'000      %	
Adult education	139	282	143	102.88
Aged services	10	-	(10)	(100.00)
Building services	102	140	38	37.25
Child care/children's programs	179	334	155	86.59
Edendale farm	171	284	113	66.08
Environmental health	230	247	17	7.39
Hall & sports ground hire	224	530	306	136.61
Leisure centre and recreation	11,391	12,710	1,319	11.58
Pound release	30	47	17	56.67
Registration fees	816	801	(15)	(1.84)
Subdivision supervision	218	221	3	1.38
Waste management services	429	657	228	53.15
Other fees and charges	215	251	36	16.74
<b>Total user fees</b>	<b>14,154</b>	<b>16,504</b>	<b>2,350</b>	<b>16.60</b>

### User fees (\$2.350 million increase)

User charges relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include use of leisure and other community facilities and the provision of human services such as family day care and home help services. In setting the Budget, the key principle for determining the level of user charges has been to ensure that increases are generally consistent with cost increases.

Revenue generated from user charges has increased driven by the increase in charges as listed in **Appendix 1 - Nillumbik Shire Council 2021-22 Fees and Charges**. There is an overall projected increase in revenue generated by 16.6 percent, driven by a change in facility related contracts.

### 4.1.4 Grants

Grants are required by the Act and the Regulations to be disclosed in Council's annual budget.

	Forecast 2020-21 \$'000	Budget 2021-22 \$'000	Change \$'000	%
<b>Grants were received in respect of the following:</b>				
Summary of grants:				
Commonwealth funded grants	1,886	3,620	1,734	91.94
State funded grants	35,941	4,320	(31,621)	(87.98)
<b>Total grants received</b>	<b>37,827</b>	<b>7,940</b>	<b>(29,887)</b>	<b>(79.01)</b>
<b>(a) Operating Grants</b>				
<b><i>Recurrent - Commonwealth Government</i></b>				
Adult education	50	49	(1)	(2.00)
Aged care	280	278	(2)	(0.71)
Family and children	189	202	13	6.88
Financial Assistance Grants	1,367	3,091	1,724	126.12
<b><i>Recurrent - State Government</i></b>				
Adult education	196	182	(14)	(7.14)
Aged care	301	-	(301)	(100.00)
Community health	17	17	-	-
Family and children	779	544	(235)	(30.17)
Maternal and child health	453	381	(72)	(15.89)
Recreation	15	15	-	-
School crossing supervisors	270	272	2	0.74
<b>Total recurrent grants</b>	<b>3,917</b>	<b>5,031</b>	<b>1,114</b>	<b>28.44</b>
<b><i>Non-recurrent - Commonwealth Government</i></b>				
Adult Education	10	-	(10)	(100.00)
Environment	90	-	(90)	(100.00)
<b><i>Non-recurrent - State Government</i></b>				
Aged Care	16	-	(16)	(100.00)
Corporate Support	812	-	(812)	(100.00)
Emergency Management	230	-	(230)	(100.00)
Environment	435	60	(375)	(86.21)
Family and children	199	-	(199)	(100.00)
Recreation	3	40	37	1,233.33
Roads	145	-	(145)	(100.00)
Tourism and Business Support	500	-	(500)	(100.00)
<b>Total non-recurrent grants</b>	<b>2,440</b>	<b>100</b>	<b>(2,340)</b>	<b>(95.90)</b>
<b>Total operating grants</b>	<b>6,357</b>	<b>5,131</b>	<b>(1,226)</b>	<b>(19.29)</b>

	Forecast 2020-21 \$'000	Budget 2021-22 \$'000	Change \$'000	%
<b>(b) Capital Grants</b>				
<b><i>Non-recurrent - Commonwealth Government</i></b>				
Bridges	369	-	(369)	(100.00)
Drainage	-	175	175	100.00
Footpaths	-	60	60	100.00
Other Infrastructure	-	50	50	100.00
Recreational, leisure and community facilities	-	1,429	1,429	100.00
Roads	6,331	1,070	(5,261)	(83.10)
<b><i>Non-recurrent - State Government</i></b>				
Family and children	311	-	(311)	(100.00)
Recreational, leisure and community facilities	22,555	-	(22,555)	(100.00)
Roads	1,509	-	(1,509)	(100.00)
Other infrastructure	395	25	(370)	(93.67)
<b>Total non-recurrent grants(capital)</b>	<b>31,470</b>	<b>2,809</b>	<b>(28,661)</b>	<b>(91.07)</b>
<b>Total capital grants</b>	<b>31,470</b>	<b>2,809</b>	<b>(28,661)</b>	<b>(91.07)</b>
<b>Total Grants</b>	<b>37,827</b>	<b>7,940</b>	<b>(29,887)</b>	<b>(79.01)</b>

#### Grants - Operating (\$1.226 million decrease)

Operating grants include all monies received from State and Federal sources for the purposes of funding the delivery of Council's services to ratepayers. Overall, the level of operating grants is expected to decrease by 19.29 percent or \$1.226 million. This is mainly due to a large number one-off non-recurrent grants received in 2020-21.

#### Grants - Capital (\$28.661 million decrease)

Capital grants include all monies received from State, Federal and community sources for the purposes of funding the capital works program. Overall, the level of capital grants has decreased by 91.07 percent or \$29.887 million mainly due to specific funding for large capital works projects in 2020-21.

Section 4.5 Capital works program includes further detailed analysis of the grants and contributions expected to be received during the 2021-22 year.

#### 4.1.5 Contributions

	Forecast 2020-21 \$'000	Budget 2021-22 \$'000	Change \$'000	%
Monetary	2,442	119	(2,323)	(95.13)
Non-monetary	-	-	-	-
<b>Total contributions</b>	<b>2,442</b>	<b>119</b>	<b>(2,323)</b>	<b>(95.13)</b>

#### Contributions (\$2.323 million decrease)

Contributions relate to monies paid by residents in regard to road construction schemes, developer contributions or monies paid by clubs for other minor capital works.

Contributions are projected to decrease \$2.323 million when compared to the 2020-21 Budget forecast. This is mainly due to the one off receipt of contributions tied to capital projects in 2020-21.

#### 4.1.6 Other income

	Forecast 2020-21 \$'000	Budget 2021-22 \$'000	Change	
			\$'000	%
Interest on investments	265	271	6	2.26
Other rent	295	350	55	18.64
Sale of valuations	10	10	-	-
WorkCover insurance recoveries	155	150	(5)	(3.23)
Major initiative other income	185	-	(185)	(100.00)
Other	270	356	86	31.85
<b>Total other income</b>	<b>1,180</b>	<b>1,137</b>	<b>(43)</b>	<b>(3.64)</b>

#### Other income (\$43,000 decrease)

Other revenue is showing a slight decrease of 3.64 percent compared to the prior financial year.

#### 4.1.7 Employee costs

	Forecast 2020-21 \$'000	Budget 2021-22 \$'000	Change	
			\$'000	%
Casual staff	664	454	(210)	(31.63)
Fringe benefits tax and WorkCover	172	150	(22)	(12.79)
Oncost recoveries	6,641	7,324	683	10.28
Redundancy	1,149	-	(1,149)	(100.00)
Wages and salaries	28,024	29,107	1,083	3.86
<b>Total employee costs</b>	<b>36,650</b>	<b>37,035</b>	<b>385</b>	<b>1.05</b>

#### Employee benefits (\$0.385 million increase)

Employee costs include all labour related expenditure including; wages and salaries and on-costs for both casual employees and permanent employees. Salaries and wages have been increased based on Council's Enterprise Agreement which provides a 1.8 percent increase. The superannuation rate has been increased to 10% to reflect changes in the superannuation guarantee legislation.



#### 4.1.8 Materials and services

	Forecast 2020-21 \$'000	Budget 2021-22 \$'000	Change	
			\$'000	%
Contract payments:				
Audit	195	197	2	1.03
External labour hire	309	181	(128)	(41.42)
HACC contracts	226	215	(11)	(4.87)
Leisure	11,507	12,725	1,218	10.58
Other	1,845	1,696	(149)	(8.08)
Valuations	78	61	(17)	(21.79)
Waste services	5,902	6,630	728	12.33
Materials and Services:				
Building maintenance	340	388	48	14.12
Communications	390	208	(182)	(46.67)
Corporate information	49	49	-	-
Corporate support	96	96	-	-
Emergency management	249	214	(35)	(14.06)
Fleet operations	890	887	(3)	(0.34)
Insurances	1,255	1,290	35	2.79
IT & telephone	1,922	2,032	110	5.72
Materials, maintenance & equip	10,435	8,091	(2,344)	(22.46)
Other	556	573	17	3.06
Planning & building services	19	14	(5)	(26.32)
Stationery, printing & postage	386	408	22	5.70
Subscriptions, Publications & Memberships	205	216	11	5.37
Utilities	1,155	1,149	(6)	(0.52)
Waste services	1,527	1,974	447	29.27
<b>Total materials and services</b>	<b>39,536</b>	<b>39,294</b>	<b>(242)</b>	<b>(0.61)</b>

#### Materials and services (\$0.242 million decrease)

Materials and services include the purchases of consumables, payments to contractors for the provision of services and utility costs.

#### 4.1.9 Depreciation and amortisation

	Forecast 2020-21 \$'000	Budget 2021-22 \$'000	Change	
			\$'000	%
Property	742	322	(420)	(56.60)
Plant & equipment	398	625	227	57.04
Infrastructure	11,251	11,551	300	2.67
<b>Total depreciation and amortisation</b>	<b>12,391</b>	<b>12,498</b>	<b>107</b>	<b>0.86</b>

#### Depreciation and amortisation (\$0.107 million increase)

Depreciation is an accounting measure which attempts to allocate the value of Council's property, plant and equipment including infrastructure such as roads and drains assets over their useful life.

#### 4.1.10 Amortisation - Right of use assets

	Forecast 2020-21 \$'000	Budget 2021-22 \$'000	Change	
			\$'000	%
Plant & equipment	513	420	(93)	(18.13)
<b>Total amortisation - right of use assets</b>	<b>513</b>	<b>420</b>	<b>(93)</b>	<b>(18.13)</b>

#### 4.1.11 Other expenses

	Forecast 2020-21 \$'000	Budget 2021-22 \$'000	Change	
			\$'000	%
Aged & family services	823	59	(764)	(92.83)
Arts and cultural services	593	532	(61)	(10.29)
Community development	353	207	(146)	(41.36)
Council support	3	3	-	-
Councillors' allowances	265	265	-	-
Economic development	377	394	17	4.51
Environmental works	114	99	(15)	(13.16)
Information technology	3	-	(3)	(100.00)
Leisure & education services	22	10	(12)	(54.55)
Library contributions (Yarra Plenty Regional Library)	2,882	2,946	64	2.22
Municipal laws	148	148	-	-
Short-term lease hire	221	151	(70)	(31.67)
Other	1,272	754	(518)	(40.72)
Payment agents & bank fees	179	181	2	1.12
Planning & building	98	97	(1)	(1.02)
Strategic planning	150	37	(113)	(75.33)
Youth services	14	14	-	-
<b>Total other expenses</b>	<b>7,517</b>	<b>5,897</b>	<b>(1,620)</b>	<b>(21.55)</b>

#### Other expenses (\$1.62 million decrease)

Other expenses are forecast to decrease by 21.55 percent or \$1.62 million. This is mainly as a result of reductions in aged and family services related expenditure and a reduction in expenditure as a result of the Council elections held in 2020-21.

### 4.2 Balance Sheet

#### 4.2.1 Assets

##### Current Assets (\$17.262 million decrease)

Cash and cash equivalents include cash and investments such as cash held in the bank and the value of investments in deposits with short term maturities of twelve months or less.

Trade and other receivables are monies owed to Council primarily by ratepayers. Short and long term debtors are not expected to change significantly and continue to be monitored by Council.

Other assets includes items such as prepayments for expenses, inventories in Council's services and other revenues due to be received in the next 12 months.

The movement is reflective of the draw down of grant monies received for specific purposes.

##### Non-Current Assets (\$7.99 million increase)

Property, infrastructure, plant and equipment is the largest component of Council's worth and represents the value of all the land, buildings, roads, vehicles and equipment. The increase in this balance is attributable to the net result of the capital works program, and ongoing commitments to maintain and improve community facilities.

#### 4.2.2 Liabilities

##### Current Liabilities (\$6.617 million decrease)

The decrease is driven by the recognition of unearned grants and contract liabilities under Australian Accounting Standard.

##### Non Current Liabilities (\$0.994 million decrease)

The decrease in non-current liabilities is mainly due to timing interest-bearing liabilities and provision movements.

#### 4.2.3 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	2020-21	2021-22
	\$	\$
Amount borrowed as at 30 June of the prior year	10,779	13,391
Amount proposed to be borrowed	3,303	7,000
Amount projected to be paid	(691)	(3,425)
<b>Amount of borrowings as at 30 June</b>	<b>13,391</b>	<b>16,966</b>

#### 4.2.4 Leases by category

As a result of the introduction of AASB 16 Leases, right-of-use assets and lease liabilities have been recognised as outlined in the table below.

	Forecast 2020-21	Budget 2021-22
	\$'000	\$'000
<b>Right-of-use assets</b>		
Land and buildings	-	-
Plant and equipment	787	366
Other, etc.	-	-
<b>Total right-of-use assets</b>	<b>787</b>	<b>366</b>
<b>Lease liabilities</b>		
<b>Current lease Liabilities</b>		
Land and buildings	-	-
Plant and equipment	428	112
Other, etc.	-	-
<b>Total current lease liabilities</b>	<b>428</b>	<b>112</b>
<b>Non-current lease liabilities</b>		
Land and buildings	-	-
Plant and equipment	370	258
Other, etc.	-	-
<b>Total non-current lease liabilities</b>	<b>370</b>	<b>258</b>
<b>Total lease liabilities</b>	<b>798</b>	<b>370</b>

Where the interest rate applicable to a lease is not expressed in the lease agreement, Council applies the average incremental borrowing rate in the calculation of lease liabilities. The current incremental borrowing rate is 4.00%.

#### 4.3 Statement of changes in Equity

##### 4.3.1 Reserves

##### 4.3.1 (a) Statutory reserves (\$2.218 million decrease)

These funds must be applied for specified statutory purposes in accordance with various legislative and contractual requirements. The decrease projected is illustrating the use of funds received for specific purposes.

#### **4.3.1 (b) Discretionary reserves (\$1.275 million decrease)**

These funds are not tied to a specific purpose. In this case Council has made decisions regarding the future use of these funds and unless there is a Council resolution these funds are to be used for those purposes. The decisions about future use of these funds has been reflected in Council's Budget.

#### **4.3.2 Equity**

##### **Equity (\$1.661 million decrease)**

Total equity must equal net assets and is made up of the following components:

- Asset revaluation reserve which represents the difference between the previously recorded value of assets and their current valuations.
- Other reserves that are funds that Council wishes to separately identify as being set aside to meet a specific purpose in the future and to which there is no existing liability. These amounts are transferred from the Accumulated Surplus of the Council to be separately disclosed.
- Accumulated surplus which is the value of all net assets less reserves that have accumulated over time.

The movement in other reserves reflects the net position of usage of investment cash reserves to partly fund the capital works program or operating project expenditure and additional transfers to reserves from transactions like developer contributions and asset sales.

#### **4.4 Statement of Cash Flows**

##### **4.4.1 Net cash flows provided by/used in operating activities (\$28.579 million decrease)**

The decrease is driven by to one off capital works funding through external contributions received and in materials and services.

##### **4.4.2 Net cash flows provided by/used in investing activities (\$35.885 million decrease)**

The overall decrease is a reflection of timing of cash flows associated with the capital works program for the 2021-22 year. The statement of capital works provides a full detail of projects for the 2021-22 year.

##### **4.4.3 Net cash flows provided by/used in financing activities (\$1.091 million decrease)**

This is primarily due to new loans to be taken in 2021-22 (\$7 million). Council continues to make repayments on existing loans.

## 4.5 Capital works program

This section presents a listing of the capital works projects that will be undertaken for the 2020-21 year, classified by expenditure type and funding source.

### 4.5.1 Summary

	Forecast 2020-21 \$'000	Budget 2021-22 \$'000	Change \$'000 %	
Property	4,035	2,320	(1,715)	(42.50)
Plant and equipment	2,169	1,105	(1,064)	(49.05)
Infrastructure	61,217	18,676	(42,541)	(69.49)
<b>Total</b>	<b>67,421</b>	<b>22,101</b>	<b>(45,320)</b>	<b>(67.22)</b>

\* Forecast includes capital works projects carried forward from 2018-19 - \$17.97 million

#### 4.5.1 (a) Property (\$2.320 million)

The property class comprises buildings and building improvements including community facilities, municipal offices, sports facilities and pavilions.

#### 4.5.1 (b) Plant and equipment (\$1.105 million)

Plant and equipment includes plant, machinery and equipment, computers and telecommunications.

The more significant projects include ongoing cyclical replacement of the plant and vehicle fleet (\$1.005 million).

#### 4.5.1 (c) Infrastructure (\$18.676 million)

Infrastructure includes roads, bridges, footpaths and cycleways, drainage, recreation, leisure and community facilities, parks, open space and streetscapes, off street car parks and other structures.

For the 2021-22 year, \$2.652 million will be expended on road projects. The more significant projects include:

- Road and carpark renewal (\$1.642 million);
- Road safety (\$0.340 million);
- Church Rd, Panton Hill, widening and guard rail (\$0.290 million); and
- Road upgrade (\$0.280 million).

\$7.409 million will be expended on recreational, leisure and community facilities, key projects being:

- Redevelopment of the Diamond Valley Sports and Fitness Centre (\$3.5 million);
- Funding allocation to potential grant opportunities (if required) (\$2.0 million);
- Eltham North Soccer Pitch replacement (\$0.635 million);
- Trails renewal (\$0.350 million)
- Marngrook Oval improvement works (\$0.300 million);

\$0.724 million will be expended on footpath construction and renewal program projects.

\$0.575 million will be expended on drainage renewal and upgrade projects.

\$5.0 million will be expended on waste management in relation to the rehabilitation of landfill sites.

\$0.150 million will be expended on bridge works.

Other infrastructure expenditure includes

- Disability access works (\$0.150 million);
- Street tree planting (\$95,000);
- Townships and streetscapes (\$92,000); and
- Bicycle Hoops in Eltham Activity Centre (\$50,000).

Asset Class	Project Cost	Asset expenditure types			
		Renewal	Upgrade	Expansion	New
		\$'000	\$'000	\$'000	\$'000
Property	<b>2,320</b>	1,750	570	-	-
Plant and equipment	<b>1,105</b>	1,105	-	-	-
Infrastructure	<b>18,676</b>	10,141	7,486	859	190
<b>Total</b>	<b>22,101</b>	12,995	8,056	859	190

A distinction is made between expenditure on new assets, asset renewal, upgrade and expansion. Expenditure on asset renewal is expenditure on an existing asset, or on replacing an existing asset that returns the service of the asset to its original capability. Expenditure on new assets does not have any element of expansion or upgrade of existing assets but will result in an additional burden for future operation, maintenance and capital renewal.

Asset Class	Project Cost	Summary of Funding Sources			
		Grants	Contrib. and Other Funding	Council Cash	Borrowings
		\$'000	\$'000	\$'000	\$'000
Property	<b>2,320</b>	470	-	1,850	-
Plant and equipment	<b>1,105</b>	-	-	1,105	-
Infrastructure	<b>18,676</b>	2,339	-	9,337	7,000
<b>Total</b>	<b>22,101</b>	2,809	-	12,292	7,000

#### Grants - Capital (\$2.809 million)

Capital grants include all monies received from State and Federal governments for the purposes of funding the capital works program. Significant grants budgeted to be received for 2021-22 include funding for Road and carpark renewal, Marngrook Oval improvement works, Eltham North Soccer Pitch Replacement; Church Rd, Panton Hill, widening and guard rail and the Diamond Creek Trail - amenity program. A list of projects with their funding source is provided below in 4.5.2.

#### Council Cash (\$12.292 million)

It is expected that in 2021-22, \$9.887 million of rates revenue will be used to fund various capital projects.

A number of reserves are set aside for specific purposes. For 2021-22, \$2.155 million will be used to fund part of the new capital works program including:

- Kangaroo Ground landfill rehabilitation (\$1.06 million);
- Plant and Fleet replacement (\$0.755 million); and
- Eltham North Soccer Pitch replacement (\$0.340 million).

#### Borrowings (\$7 million)

Borrowing is proposed to fund tip rehabilitation works at Kangaroo Ground (\$5.0 million) which is in response to and in compliance with the requirements set out by the Environment Protection Authority. \$2 million will be set aside to enable Council to respond to potential Government grant funding opportunities.

## 4.5.2 Capital works program

For the year ending 30 June 2022

\* The below is a schedule of proposed and planned works for the 2020-21 financial year. It is not a list of Council assets.

Capital Works Area	Project Cost \$'000	Summary of funding sources			
		Grants \$'000	Contrib \$'000	Council Cash \$'000	Borrowings \$'000
<b>PROPERTY</b>					
<b>LAND</b>	-	-	-	-	-
<b>LAND IMPROVEMENTS</b>	-	-	-	-	-
<b>BUILDINGS</b>					
<b>Asset renewal expenditure</b>					
Buildings renewal (including public toilets)	1,750	-	-	1,750	-
Total asset renewal expenditure - buildings	1,750	-	-	1,750	-
<b>Asset upgrade expenditure</b>					
Climate and water efficiency fund	100	-	-	100	-
Buildings upgrade (including public toilets)	150	150	-	-	-
CFA Plenty Building Upgrade	105	105	-	-	-
Research toilet works	215	215	-	-	-
Total asset upgrade expenditure - buildings	570	470	-	100	-
<b>TOTAL BUILDINGS</b>	<b>2,320</b>	<b>470</b>	<b>-</b>	<b>1,850</b>	<b>-</b>
<b>BUILDING IMPROVEMENTS</b>	-	-	-	-	-
<b>LEASEHOLD IMPROVEMENTS</b>	-	-	-	-	-
<b>HERITAGE BUILDINGS</b>	-	-	-	-	-
<b>TOTAL PROPERTY</b>	<b>2,320</b>	<b>470</b>	<b>-</b>	<b>1,850</b>	<b>-</b>
<b>PLANT AND EQUIPMENT</b>					
<b>PLANT, MACHINERY AND EQUIPMENT (PM&amp;E)</b>					
<b>Asset renewal expenditure</b>					
Fleet replacement	510	-	-	510	-
Major plant replacement	495	-	-	495	-
Total asset renewal expenditure - PM&E	1,005	-	-	1,005	-
<b>TOTAL PLANT, MACHINERY &amp; EQUIPMENT</b>	<b>1,005</b>	<b>-</b>	<b>-</b>	<b>1,005</b>	<b>-</b>
<b>FIXTURES, FITTINGS AND FURNITURE (FF&amp;F)</b>					
<b>Asset renewal expenditure</b>					
Playground renewal	100	-	-	100	-
Total asset renewal expenditure -FF&F	100	-	-	100	-
<b>TOTAL FIXTURES, FITTINGS AND FURNITURE</b>	<b>100</b>	<b>-</b>	<b>-</b>	<b>100</b>	<b>-</b>
<b>COMPUTERS AND TELECOMMUNICATIONS</b>	-	-	-	-	-
<b>HERITAGE PLANT AND EQUIPMENT</b>	-	-	-	-	-
<b>LIBRARY BOOKS</b>	-	-	-	-	-
<b>TOTAL PLANT AND EQUIPMENT</b>	<b>1,105</b>	<b>-</b>	<b>-</b>	<b>1,105</b>	<b>-</b>

Capital Works Area	Project Cost \$'000	Summary of funding sources			
		Grants \$'000	Contrib \$'000	Council Cash \$'000	Borrowings \$'000
<b>INFRASTRUCTURE</b>					
<b>ROADS</b>					
<b>Asset renewal expenditure</b>					
Road and carpark renewal	1,642	380	-	1,262	-
Total asset renewal expenditure - roads	1,642	380	-	1,262	-
<b>Asset upgrade expenditure</b>					
Road upgrade	280	200	-	80	-
Ingrams Road Traffic Management	100	100	-	-	-
Total asset upgrade expenditure - roads	380	300	-	80	-
<b>Asset expansion expenditure</b>					
Church Rd, Panton Hill, widening and guard rail	290	290	-	-	-
Road safety	340	-	-	340	-
Total asset expansion expenditure - roads	630	290	-	340	-
<b>TOTAL ROADS</b>	<b>2,652</b>	<b>970</b>	<b>-</b>	<b>1,682</b>	<b>-</b>
<b>BRIDGES</b>					
<b>Asset renewal expenditure</b>					
Bridge renewal	150	100	-	50	-
Total asset renewal expenditure - bridges	150	100	-	50	-
<b>TOTAL BRIDGES</b>	<b>150</b>	<b>100</b>	<b>-</b>	<b>50</b>	<b>-</b>
<b>FOOTPATHS AND CYCLEWAYS</b>					
<b>Asset renewal expenditure</b>					
Footpath renewal	474	-	-	474	-
Total asset renewal expenditure - footpaths	474	-	-	474	-
<b>Asset expansion expenditure</b>					
Footpaths new	190	-	-	190	-
Total asset expansion expenditure - footpaths	190	-	-	190	-
<b>New asset expenditure</b>					
Elizabeth Street, Diamond Creek - carpark footpath connection	60	60	-	-	-
Total new asset expenditure - footpaths	60	60	-	-	-
<b>TOTAL FOOTPATHS AND CYCLEWAYS</b>	<b>724</b>	<b>60</b>	<b>-</b>	<b>664</b>	<b>-</b>
<b>DRAINAGE</b>					
<b>Asset renewal expenditure</b>					
Drainage (reactive)	200	-	-	200	-
Total asset renewal expenditure - drainage	200	-	-	200	-
<b>Asset upgrade expenditure</b>					
Drainage (proactive)	375	175	-	200	-
Total asset upgrade expenditure - drainage	375	175	-	200	-
<b>TOTAL DRAINAGE</b>	<b>575</b>	<b>175</b>	<b>-</b>	<b>400</b>	<b>-</b>



Capital Works Area	Project Cost \$'000	Summary of funding sources			
		Grants \$'000	Contrib \$'000	Council Cash \$'000	Borrowings \$'000
<b>RECREATIONAL, LEISURE AND COMMUNITY FACILITIES</b>					
<b>Asset renewal expenditure</b>					
Sports infrastructure renewal	60	-	-	60	-
Eltham North Soccer Pitch Replacement	635	295	-	340	-
Trails renewal	350	-	-	350	-
Total asset renewal expenditure - RL&CF	1,045	295	-	750	-
<b>Asset upgrade expenditure</b>					
Redevelopment of the Diamond Valley Sports and Fitness Centre	3,500	-	-	3,500	-
Funding allocation to potential grant opportunities (if required)	2,000	-	-	-	2,000
Diamond Valley Library Redevelopment	270	-	-	270	-
Diamond Creek Trail - Amenity Program	214	214	-	-	-
Marngrook Oval Improvement Works	300	300	-	-	-
Total asset upgrade expenditure - RL&CF	6,284	514	-	3,770	2,000
<b>New asset expenditure</b>					
Quantity surveyor and planning for future grant funding opportunities	80	-	-	80	-
Total new asset expenditure - RL&CF	80	-	-	80	-
<b>TOTAL RECREATIONAL, LEISURE AND COMMUNITY FACILITIES</b>	<b>7,409</b>	<b>809</b>	<b>-</b>	<b>4,600</b>	<b>2,000</b>
<b>PARKS, OPEN SPACE AND STREETSCAPES (POSS)</b>					
<b>Asset renewal expenditure</b>					
Public open space infrastructure renewal	170	-	-	170	-
Total asset renewal expenditure - POSS	170	-	-	170	-
<b>Asset upgrade expenditure</b>					
Panton Hill bushland reserves management plan implementation	60	-	-	60	-
Public open space infrastructure upgrade	150	150	-	-	-
Total asset upgrade expenditure - POSS	210	150	-	60	-
<b>TOTAL PARKS, O/SPACE &amp; STREETSCAPES</b>	<b>380</b>	<b>150</b>	<b>-</b>	<b>230</b>	<b>-</b>
<b>WASTE MANAGEMENT</b>					
<b>Asset renewal expenditure</b>					
Landfill rehabilitation	6,310	-	-	1,310	5,000
Total asset renewal expenditure - Waste Management	6,310	-	-	1,310	5,000
<b>TOTAL WASTE MANAGEMENT</b>	<b>6,310</b>	<b>-</b>	<b>-</b>	<b>1,310</b>	<b>5,000</b>
<b>AERODROMES</b>	-	-	-	-	-
<b>OFF STREET CAR PARKS</b>	-	-	-	-	-
<b>OTHER INFRASTRUCTURE</b>					
<b>Asset renewal expenditure</b>					
Disability access works renewal	150	-	-	150	-
Total asset renewal expenditure - Other Infrastructure	150	-	-	150	-
<b>Asset upgrade expenditure</b>					
Street trees	95	-	-	95	-
Signage (non-regulatory) upgrade	50	-	-	50	-
Townships and streetscapes	92	-	-	92	-
Total asset upgrade expenditure - Other Infrastructure	237	-	-	237	-

Capital Works Area	Summary of funding sources				
	Project Cost	Grants	Contrib	Council	Borrow-
	\$'000	\$'000	\$'000	Cash	ings
				\$'000	\$'000
<b>Asset expansion expenditure</b>					
Fire fighting water storage tanks	39	25	-	14	-
Total asset expansion expenditure - Other Infrastructure	39	25	-	14	-
<b>New asset expenditure</b>					
Bicycle Hoops in Eltham Activity Centre	50	50	-	-	-
Total new asset expenditure - Other Infrastructure	50	50	-	-	-
<b>TOTAL OTHER INFRASTRUCTURE</b>	<b>476</b>	75	-	401	-
<b>TOTAL INFRASTRUCTURE</b>	<b>18,676</b>	2,339	-	9,337	7,000
<b>TOTAL CAPITAL WORKS 2021-22</b>	<b>22,101</b>	2,809	-	12,292	7,000

## 2. Summary

Capital Works Area	Summary of funding sources				
	Project Cost	Grants	Contrib's	Council	Borrow-
	\$'000	\$'000	\$'000	Cash	ings
				\$'000	\$'000
Asset renewal expenditure	12,995	775	-	7,220	5,000
Asset upgrade expenditure	8,056	1,609	-	4,448	2,000
Asset expansion expenditure	859	315	-	544	-
New asset expenditure	190	110	-	80	-
<b>TOTAL CAPITAL WORKS</b>	<b>22,101</b>	2,809	-	12,292	7,000

## 5. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

Indicator	Measure	Notes	Forecast 2020-21	Budget 2021-22	Strategic Resource Plan Projections			Trend +/-
					2022-23	2023-24	2024-25	
<b>Operating position</b>								
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	(7.5%)	(1.2%)	0.1%	1.5%	2.4%	+
<b>Liquidity</b>								
Working Capital	Current assets / current liabilities	2	116%	77%	48%	44%	44%	-
Unrestricted cash	Unrestricted cash / current liabilities	3	47.5%	(5.5%)	(57.6%)	(62.4%)	(69.3%)	-
<b>Obligations</b>								
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	4	19.9%	24.3%	19.2%	16.5%	13.9%	o
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate revenue		1.9%	5.7%	5.1%	2.9%	2.8%	+
Indebtedness	Non-current liabilities / own source revenue		32.9%	29.8%	24.7%	20.1%	16.6%	+
Asset renewal	Asset renewal expenses / depreciation	5	57.0%	104.0%	78.5%	74.7%	68.5%	o
<b>Stability</b>								
Rates concentration	Rate revenue / adjusted underlying revenue	6	74.6%	73.9%	74.3%	74.5%	74.6%	o
Rates effort	Rate revenue / CIV of rateable properties in the municipality		0.32%	0.33%	0.34%	0.34%	0.35%	o
<b>Efficiency</b>								
Expenditure level	Total expenses/ no. of property assessments		\$4,074	\$3,994	\$4,038	\$4,058	\$4,105	o
Revenue level	Residential rate revenue / no. of residential property assessments		\$2,806	\$2,899	\$2,943	\$2,996	\$3,056	o
Workforce turnover	No. of permanent staff resignations & terminations / average no. of permanent staff for the financial year		7.8%	10.0%	10.0%	10.0%	10.0%	o

**Key to Forecast Trend:**

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

**Notes to indicators****1 Adjusted underlying result**

An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. Improvement in financial performance expected over the period.

Council is projecting to achieve surpluses and projected financial sustainability remains a priority and challenge for Council.

**2 Working Capital**

The proportion of current liabilities represented by current assets. The working capital forecast remains steady, Council will continue to maintain the ability to service short term obligations.

The working capital indicator is showing Council will be able to service its projected short-term obligations into the future. The result also considers specific purpose grant funding which contributes to the trend.

**3 Unrestricted cash**

The trend is reflective of Council's ongoing reliance on grant funding to deliver projects / programs.

This further highlights the need for Council to explore other revenue generating streams to maintain financial sustainability in the longer term.

**4 Debt compared to rates**

The results illustrate Council's commitment to pay down existing loans. Council is projecting borrowings of \$7 million in 2021-2022.

**5 Asset renewal**

A strong focus is placed on Council's capital works program with asset renewal playing a significant role. The trend indicates Council will maintain an adequate level of renewal spending over the next ten years.

**6 Rates concentration**

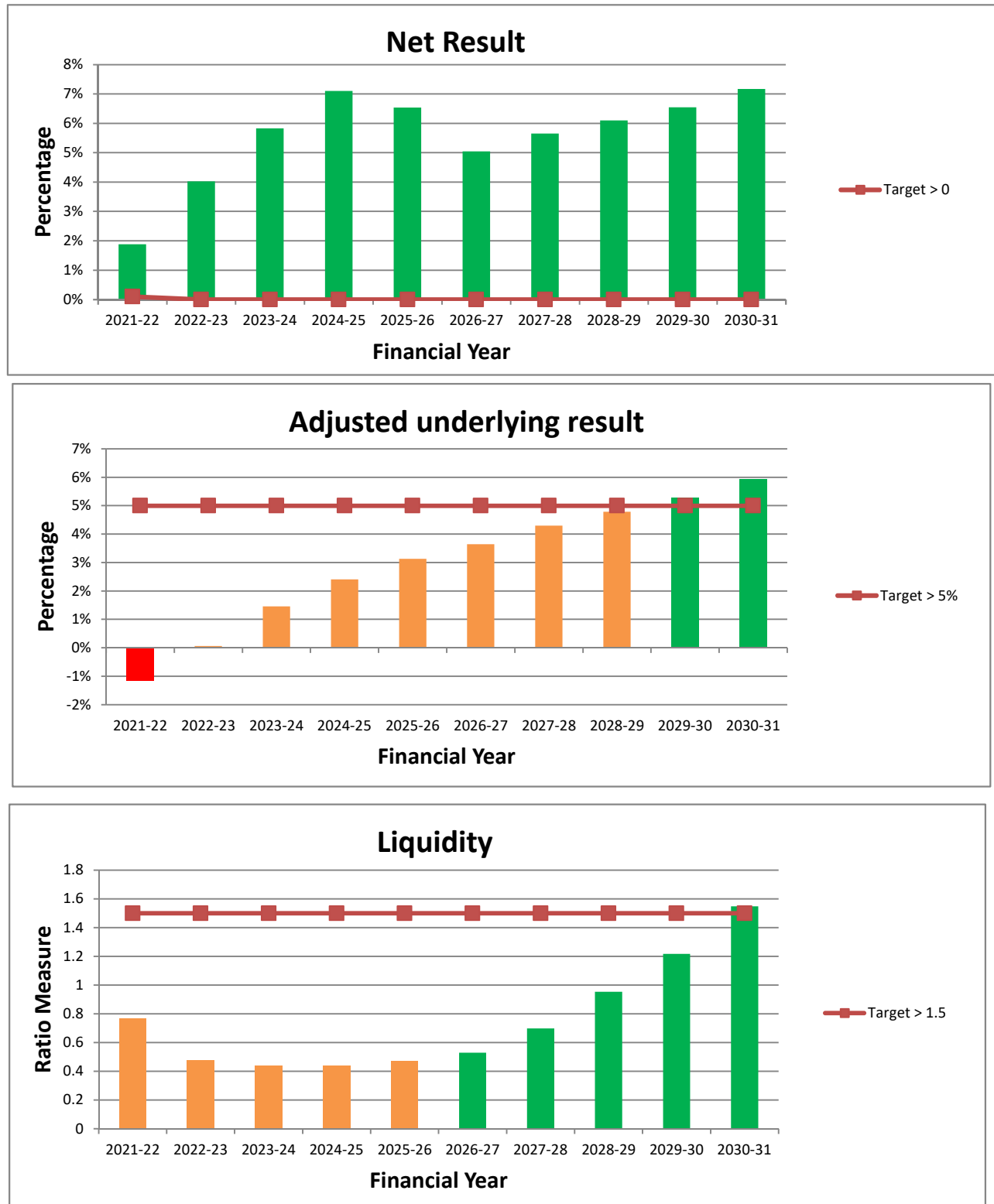
Reflects extent of reliance on rate revenues to fund all of Council's on-going services. The trend indicates Council will have a continual reliance on rate revenue compared to all other revenue sources.

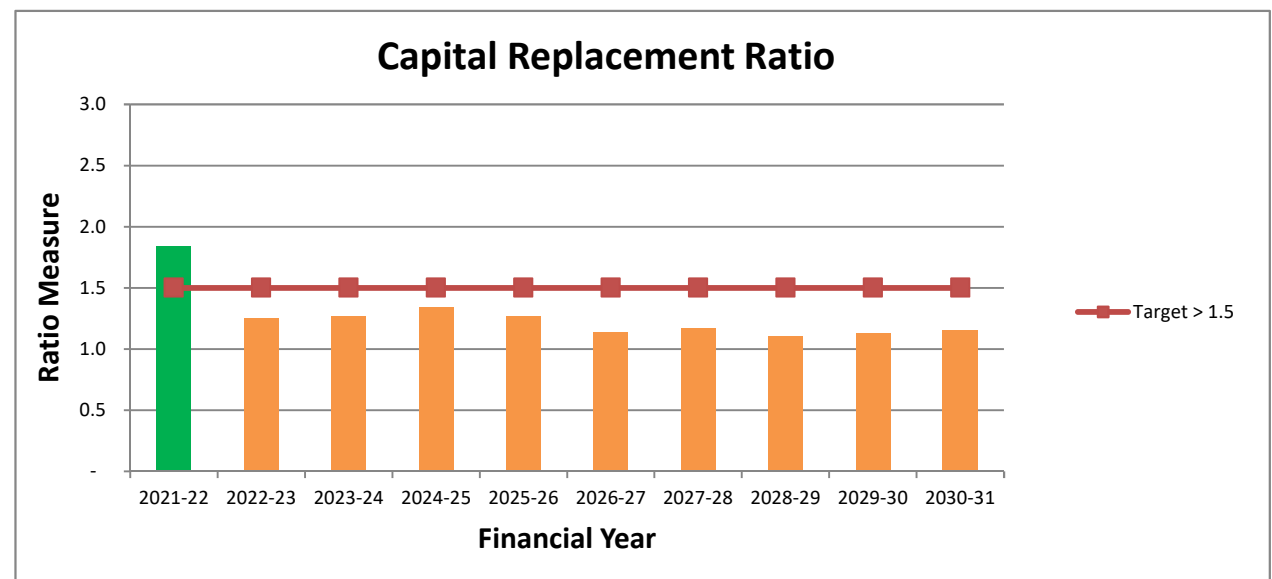
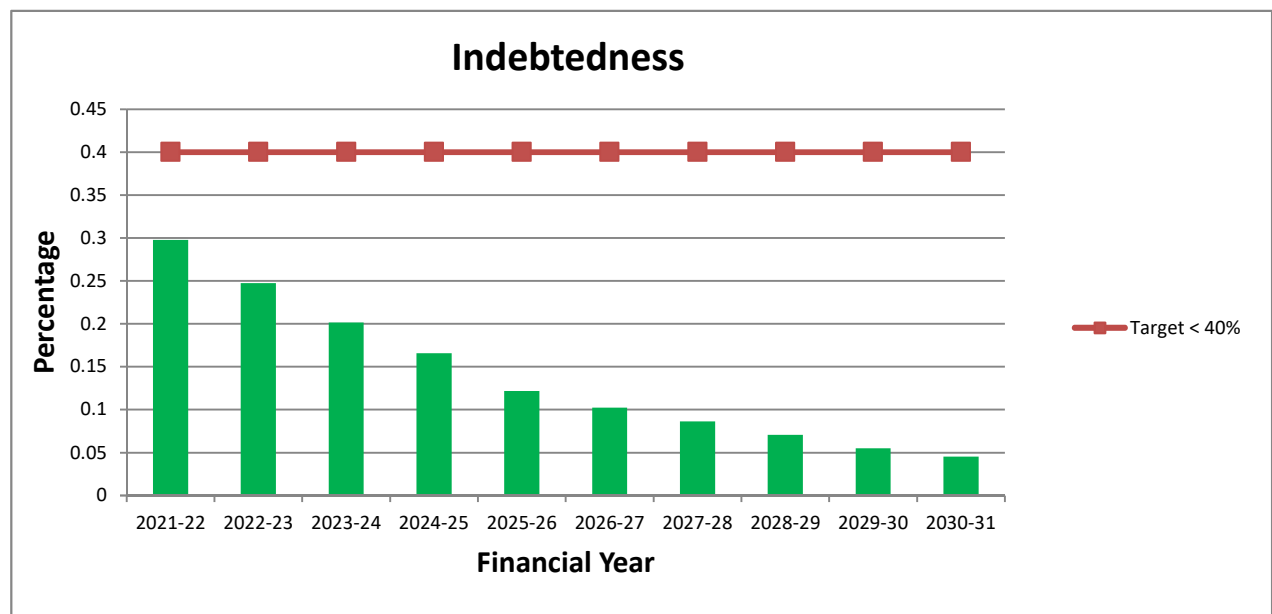
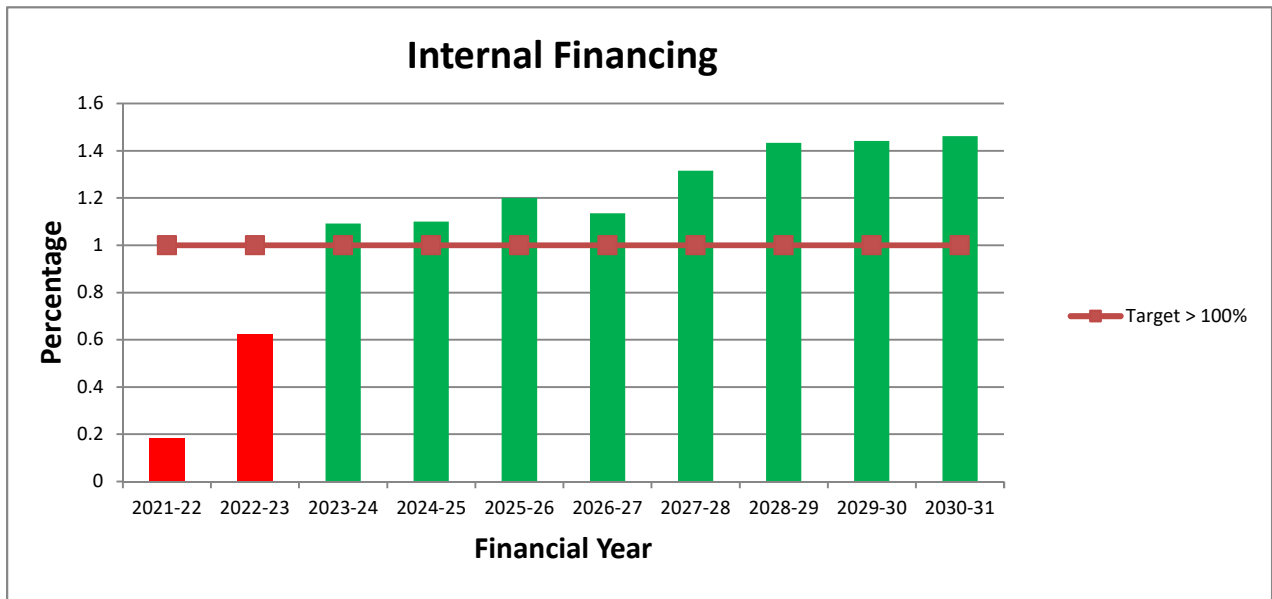
No significant changes are projected to Council operations, with the reliance on rates projected to remain consistent indicating no significant growth in rateable assessments.

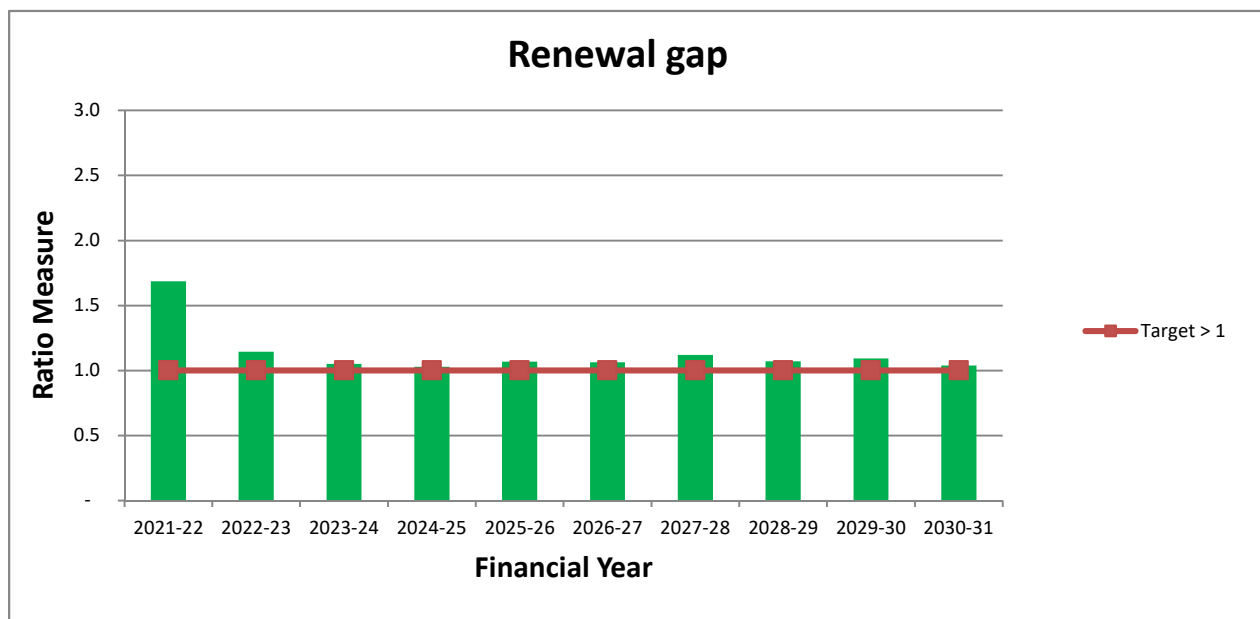
## Financial Sustainability Performance

This appendix outlines Council's performance against the adopted financial sustainability plan indicators for the period 2021-22 to 2030-31

### Financial Sustainability Plan indicators







**Appendix 1**  
**Fees and Charges**

**Nillumbik Shire Council 2021-22 Fees & Charges**

Description of Fee	Unit of Measure	Adopted Fee 2020-21 \$	Proposed Fee 2021-22 \$
<b>Waste Management</b>			
Bin Tows	Each	30.00	30.00
120 litre green waste bin	Each	80.00	80.00
240 litre green waste bin	Each	95.00	95.00
80 litre landfill bin	Each	70.00	70.00
120 litre landfill bin	Each	80.00	80.00
140 litre landfill bin	Each	85.00	85.00
120 litre recycling bin	Each	80.00	80.00
240 litre recycling bin	Each	95.00	95.00
<b>Recycling &amp; Recovery Centre</b>			
Minimum charge	1	-	25.00
Car Boot	1	48.00	50.00
Station Wagon	1	60.00	62.00
Small Utility/Van	1	73.00	76.00
Medium Utility/Van	1	110.00	114.00
Large Ute	1	116.00	120.00
Large Van	1	134.00	139.00
6 x 4 Trailer	1	99.00	102.00
6 x 4 Trailer High Side	1	136.00	141.00
7 x 5 Trailer	1	114.00	118.00
7 x 5 Trailer High Side	1	134.00	139.00
Medium Utility or Van	1	110.00	114.00
8 x 6 Tandem Trailer	1	136.00	141.00
8 x 6 Tandem Trailer High Side	1	147.00	152.00
White Goods - Refrigerator, Air-conditioners, Freezer etc.	1	43.00	45.00
Mattress - King / Queen / Double	1	46.00	48.00
Mattress - Single / Baby	1	33.00	34.00
Car Tyre	1	18.00	19.00
Car Tyre with Rim	1	21.00	22.00
4WD Tyre	1	22.00	23.00
4WD Tyre with Rim	1	25.00	26.00
Motor Bike Tyre	1	15.00	16.00
Motor Bike Tyre with Rim	1	16.00	16.00
Truck Tyre	1	40.00	42.00
Truck Tyre with Rim	1	46.00	48.00
Large Tractor Tyre	1	167.00	173.00
Motor Oil	Per litre	No charge	No charge
Car Battery	1	No charge	No charge
Scrap Metal (including stoves and washing machines)	1	No charge	No charge
Household Recycling - paper, cardboard & containers	1	No charge	No charge
<b>Council Over the Counter native vegetation offset program</b>			
General Habitat Unit (GHU) - Over the Counter native vegetation offset	Per unit	141,885.00	141,885.00
Species Habitat Unit (SHU) - Over the Counter native vegetation offset	Per unit	147,000.00	147,000.00
<b>Infrastructure</b>			
Dispensations	Building over easement (maximum fee)	As per Building Control Commission Rates (TBA)	As per Building Control Commission Rates (TBA)
	Front fence at corner (maximum fee)	As per Building Control Commission Rates (TBA)	As per Building Control Commission Rates (TBA)
	Land subject to flooding (maximum fee)	As per Building Control Commission Rates (TBA)	As per Building Control Commission Rates (TBA)
Subdivision supervision and plan checking	3.25% of actual costs of works - fees set by Subdivision Act plus GST (Fee rate set by requirements of the Subdivision Act)	As per Building Control Commission Rates (TBA)	As per Building Control Commission Rates (TBA)
Subdivision plan checking resubmission fee	3.25% of actual costs of works - fees set by Subdivision Act plus GST (Fee rate set by requirements of the Subdivision Act)	no charge	As per Building Control Commission Rates (TBA)
Minor drainage supervision and plan checking	Flat rate (scaled for number of allotments)	3.25% of estimated cost of works	1-3 lots: \$620 4-10 lots: \$850 >10 lots: 3.25% of estimated cost of works
Minor drainage plan checking resubmit fee	Flat rate	no charge	140.00
Pit Opening - excluding traffic management	Per hour	95.00	95.00
Copy of additional approved engineering plans	Flat rate	130.00	130.00
Endorse Traffic Guidance Scheme (not applicable to community run events)	Per traffic guidance scheme	150.00	150.00



**Appendix 1**  
**Fees and Charges**

**Nillumbik Shire Council 2021-22 Fees & Charges**

Description of Fee	Unit of Measure	Adopted Fee 2020-21 \$	Proposed Fee 2021-22 \$
<b>Capital Works</b>			
Storm Water and Drainage Information		As per Building Control Commission Rates (TBA)	As per Building Control Commission Rates (TBA)
<b>Road Opening Permits - Works (other than minor works detailed below) :</b>			
Arterial road - conducted on any part of the roadway, shoulder or pathway	Per site	Monetary Fee Unit	Monetary Fee Unit
Arterial road - not conducted on any part of the roadway, shoulder or pathway	Per site	Monetary Fee Unit	Monetary Fee Unit
Local road where maximum speed limit at anytime is more than 50 kph - conducted on any part of the roadway, shoulder or pathway	Per site	Monetary Fee Unit	Monetary Fee Unit
Local road where maximum speed limit at anytime is more than 50 kph - not conducted on any part of the roadway, shoulder or pathway	Per site	Monetary Fee Unit	Monetary Fee Unit
Local road where maximum speed limit at anytime is not more than 50 kph - conducted on any part of the roadway, shoulder or pathway	Per site	Monetary Fee Unit	Monetary Fee Unit
Local road where maximum speed limit at anytime is not more than 50 kph - not conducted on any part of the roadway, shoulder or pathway	Per site	Monetary Fee Unit	Monetary Fee Unit
<b>Minor Works conducted by utilities or public transport provider that are traffic impact works :</b>			
Arterial road - conducted on any part of the roadway, shoulder or pathway	Per site	Monetary Fee Unit	Monetary Fee Unit
Arterial road - not conducted on any part of the roadway, shoulder or pathway	Per site	Monetary Fee Unit	Monetary Fee Unit
Local road where maximum speed limit at anytime is more than 50 kph - conducted on any part of the roadway, shoulder or pathway	Per site	Monetary Fee Unit	Monetary Fee Unit
Local road where maximum speed limit at anytime is more than 50 kph - not conducted on any part of the roadway, shoulder or pathway	Per site	Monetary Fee Unit	Monetary Fee Unit
Local road where maximum speed limit at anytime is not more than 50 kph - conducted on any part of the roadway, shoulder or pathway	Per site	Monetary Fee Unit	Monetary Fee Unit
Local road where maximum speed limit at anytime is not more than 50 kph - not conducted on any part of the roadway, shoulder or pathway	Per site	Monetary Fee Unit	Monetary Fee Unit
Vehicle Crossing	Per site	189.00	250.00
Landscaping of nature strip	Per site	Monetary Fee Unit	Monetary Fee Unit
<b>Stormwater Drainage Connection:</b>			
- Easement or connection not requiring road opening	Per site	Monetary Fee Unit	Monetary Fee Unit
- Connection requiring road opening	Per site	Monetary Fee Unit	Monetary Fee Unit
Asset Protection		378.00	378.00
<b>Reinstatement Costs</b>			
Asset Reinstatements	Council claims actual cost of works plus a 30% surcharge plus GST		
Road Pavements	2m <sup>2</sup> to 10m <sup>2</sup> (per m <sup>2</sup> )	As per contract rates	As per contract rates
	Greater than 10m <sup>2</sup> (per m <sup>2</sup> )	As per contract rates	As per contract rates
<b>Footpath &amp; Crossovers - Minimum charge of 2 m<sup>2</sup> or 2 lineal metres.</b>			
<b>These rates are charged for all reinstatements unless prior agreement to alternative arrangements (eg. cost plus 30%):</b>			
- Footpaths	Asphalt, 75mm concrete, pitcher or flag type (per m <sup>2</sup> )	As per contract rates	As per contract rates
- Crossovers	150mm concrete (per m <sup>2</sup> )	As per contract rates	As per contract rates
Industrial Vehicular Crossing	Up to 175mm reinforced concrete (per m <sup>2</sup> )	As per contract rates	As per contract rates
Kerb & Channel	Concrete, dish gutters and spoon drains concrete kerb (per lineal m)	As per contract rates	As per contract rates
Saw Cutting	Per lineal metre	As per contract rates	As per contract rates
Traffic Control	Per controller (per hour)	As per contract rates	As per contract rates
<b>Following surcharges will apply for all concrete reinstatements works:</b>			
Under 10m <sup>2</sup> - 30% surcharge on invoice price			
Under 20m <sup>2</sup> - 15% surcharge on invoice price			
Above 20 m <sup>2</sup> - no surcharge applied			
<b>Edendale Farm Community Environment Centre</b>			
<b>School Program Fees (1 July to 31 December)</b>			
School program	Per child (1 hour)	5.80	6.60
School program	Per child - 1/2 day	13.30	15.10
School program	Per child - 3/4 day	17.00	19.25
School program	Per child - Full day	19.50	22.00
Preschool (excursion)	Per child (1 session)	7.80	8.80
Preschool (excursion)	Per child (2 session)	13.40	15.20
Preschool (excursion)	Per child (3 session)	15.80	17.60
Incursions	Per class	180.00 - 1,000.00	198.00 - 1,100.00
School visit/talk	Flat rate per hour	140.00	154.00
<b>School Program Fees (1 January to 30 June)</b>			
School program	Per child (1 hour)	6.60	Fee for service
School program	Per child - 1/2 day	15.10	Fee for service
School program	Per child - 3/4 Day	19.25	Fee for service
School program	Per child - Full day	22.00	Fee for service

**Appendix 1**  
**Fees and Charges**

**Nillumbik Shire Council 2021-22 Fees & Charges**

Description of Fee	Unit of Measure	Adopted Fee 2020-21 \$	Proposed Fee 2021-22 \$
Preschool (excursion)	Per child (1 session)	8.80	Fee for service
Preschool (excursion)	Per child (2 session)	15.20	Fee for service
Preschool (excursion)	Per child (3 session)	17.60	Fee for service
Incursions	Per class	198.00 - 1,100.00	Fee for service
School visit / talk	Flat rate per hour	154.00	Fee for service
Workshops	Total direct costs of course divided by minimum number of enrolments: Direct costs (e.g.) - tutor - materials - equipment - venue hire - catering Plus indirect costs - staffing & administration calculated at \$26 per program hour All costs take into account CPI and GST where applicable. Fees will be adjusted to take into consideration the target group i.e. holders of concession cards	Fee for service	Fee for service
Local School rebate 50% of fee for service			
<b>Other Fees</b>			
Festival and event entry	Per person	10.00 - 50.00	10.00 - 50.00
Admissions - child (age 2 and over)	Child	Donation	Donation
Admission - adult	Adult	Donation	Donation
Farm Tour	Per child	9.50	9.50
Farm Tour	Per adult	10.50	10.50
Farm Tour	Adult concession	8.00	8.00
Eggs	Per dozen	8.00	8.00
Worms	Per batch	50.00 - 55.00	50.00 - 55.00
Poultry	Per head	At market price	At market price
Cattle	Per head	At market price	At market price
Sheep	Per head	At market price	At market price
Goats	Per head	At market price	At market price
Vegetable & Herb Seedlings	Per punnet or pot	2.00 - 5.00	2.00 - 5.00
Plants	Per tube	2.00 - 6.00	2.00 - 6.00
Plants	Per pot	5.00 - 75.00	5.00 - 75.00
Plants	Special	1.00 - 5.00	1.00 - 5.00
Stakes (3)	Per set	2.75	3.30
Stakes (50)	Per bundle	43.00	50.00
Tree Guards	Each	0.80	0.90
Planting Kit (Stake & tree guard)	Per set	3.50	4.00
Compost Bin	220 litre	59.50	59.50
Compost Mate	Each	22.00	22.00
Worm Factories	Standard	93.50	93.50
Worm Factory Spare Parts	Each	5.00 - 13.00	5.00 - 13.00
Indian Myna Traps	Each	66.00	70.00
<b>Room Hire - Standard (Mummery and Macey rooms)</b>			
Monday to Friday	Day time - 4 hours	185.00	190.50
Monday to Friday	Night time	185.00	190.50
Saturday and Sunday	Day time - 4 hours	185.00	190.50
Saturday	Night time	185.00	190.50
Monday to Friday	Per hour (max. 2 hours)	50.00	51.50
Kitchen use charge	Per day	42.00	43.00
Cleaning levy	Per event (if required)	160.00	165.00
Bond	Per event (if required)	250.00 - 1000.00	250.00 - 1000.00
Staff lock up fee	Night time	157.50	162.00
<b>Room Hire - Community, local small business &amp; Not For Profit organisations (Mummery &amp; Macey Rooms)</b>			
Monday to Friday	Day time - 4 hours	132.00	136.00
Monday to Friday	Night time	132.00	136.00
Saturday and Sunday	Day time - 4 hours	132.00	136.00
Saturday	Night time	132.00	136.00
Any day	Per hour (max. 2 hours)	35.00	36.00
Kitchen use charge	Per day	42.00	43.00
Cleaning levy	Per event (if required)	162.00	168.00
Bond	Per event (if required)	250.00 - 1000.00	250.00 - 1000.00
Staff lock up fee	Night time	155.00	159.50
<b>Room Hire - Council and LLN (Mummery &amp; Macey rooms)</b>			
Monday to Friday	Day time - 4 hours	132.00	136.00
Monday to Friday	Night time	132.00	136.00
Saturday and Sunday	Day time - 4 hours	132.00	136.00
Saturday	Night time	132.00	136.00
Any day	Per hour (max. 2 hours)	35.00	36.00
Kitchen use charge	Per day	42.00	43.00
Cleaning levy	Per event (if required)	162.00	168.00
Bond	Per event (if required)	250.00 - 1000.00	250.00 - 1000.00
Staff lock up fee	Night time	155.00	159.50
<b>Room Hire - Standard (Gaston &amp; Cox rooms)</b>			
Monday to Friday	Day time - 4 hours	136.00	136.00

Appendix 1  
Fees and Charges

**Nillumbik Shire Council 2021-22 Fees & Charges**

Description of Fee	Unit of Measure	Adopted Fee 2020-21 \$	Proposed Fee 2021-22 \$
Monday to Friday	Night time	136.00	136.00
Saturday and Sunday	Day time - 4 hours	136.00	136.00
Saturday	Night time	136.00	136.00
Monday to Friday	Per hour (max. 2 hours)	35.00	36.00
Kitchen use charge	Per day	42.00	43.00
Cleaning levy	Per event (if required)	163.00	168.00
Bond	Per event (if required)	250.00 - 1000.00	250.00 - 1000.00
Staff lock up fee	Night time	157.50	159.50
<b>Room Hire - Community, local small business &amp; Not For Profit organisations (Gaston &amp; Cox Rooms)</b>			
Monday to Friday	Day time - 4 hours	98.00	101.00
Monday to Friday	Night time	98.00	101.00
Saturday and Sunday	Day time - 4 hours	98.00	101.00
Saturday	Night time	98.00	101.00
Any day	Per hour (max. 2 hours)	34.00	35.00
Kitchen use charge	Per day	42.00	43.00
Cleaning levy	Per event (if required)	162.00	167.00
Bond	Per event (if required)	250.00 - 1000.00	250.00 - 1000.00
Staff lock up fee	Night time	157.00	162.00
<b>Room Hire - Council and LLN (Gaston &amp; Cox)</b>			
Monday to Friday	Day time - 4 hours	98.00	101.00
Monday to Friday	Night time	98.00	101.00
Saturday and Sunday	Day time - 4 hours	98.00	101.00
Saturday	Night time	98.00	101.00
Any day	Per hour (max. 2 hours)	34.00	35.00
Kitchen use charge	Per day	42.00	43.00
Cleaning levy	Per event (if required)	160.00	165.00
Bond	Per event (if required)	250.00 - 1000.00	250.00 - 1000.00
Staff lock up fee	Night time	157.50	162.00
<b>Additional services</b>			
PA Hire	Per session	52.00	53.50
Waste Free party kit	Per session	42.00	43.00
Set up Fee	Per session	42.00	43.00
Mini Party	Per session	77.00	79.00
Farm Tour Party	Per session	172.00	177.00
<b>Shelter Hire Outdoor Spaces</b>			
<b>Ironbark Shelter</b>			
Birthday party shelter hire	Exclusive group with public liability insurance		
Birthday party guinea pigs patting (incl. Shelter Hire)	Per session	195.00	200.50
Birthday party farm tour (incl. shelter hire)	Per session	273.00	281.00
<b>Peppercorn &amp; Sheoak Shelter</b>			
Birthday party shelter hire	Exclusive group with public liability insurance		
Birthday party guinea pigs patting (incl. Shelter Hire)	Group	100.00	103.00
Birthday party farm tour (incl. shelter hire)	Group	178.00	183.00
<b>Acacia, Dam &amp; Spiral Shelter</b>			
Birthday party shelter hire	Exclusive group with public liability insurance		
Birthday party guinea pigs patting (incl. Shelter Hire)	Per session	79.00	81.00
Birthday party farm tour (incl. shelter hire)	Per session	157.00	162.00
<b>Hire of other spaces</b>			
Hire of Amphitheatre	Per session	252.00	259.50
Hire of designated lawn area	Day or Evening - 4 hours		
Hire of site	175.00 - 250.00	175.00 - 250.00	175.00 - 250.00
Wedding	Per session	100.00 - 1,200.00	100.00 - 1,200.00
	Exclusive use	1000.00 - 4000.00	1000.00 - 4000.00
	Per hour	350.00	350.00
<b>Leisure Centre Facilities</b>			
Eltham Leisure Centre	Per contract	Refer to contract	Refer to contract
Diamond Valley Sports	Per contract	Refer to contract	Refer to contract
Diamond Creek Pool	Per contract	Refer to contract	Refer to contract
Yarrambat Golf Course	Per contract	Refer to contract	Refer to contract
Diamond Creek Community Centre	Per Contract	Refer to contract	Refer to contract
Community Bank Stadium	Per Contract	Refer to contract	Refer to contract
Hurstbridge Sports Stadium	Per hour	39.00	40.00
<b>Leisure &amp; Recreation</b>			
<b>Summer - Juniors, Womens &amp; Veterans (90% discount)</b>			
<b>Summer</b>			
A Grade	Per team	880.00	886.20
B Grade	Per team	765.00	770.40
C Grade	Per team	650.00	654.50
D Grade	Per team	530.00	533.70
<b>Summer - Juniors, Womens &amp; Veterans (90% discount)</b>			
A Grade	Per team	88.00	88.60
B Grade	Per team	76.00	76.50
C Grade	Per team	65.00	65.50
D Grade	Per team	53.00	53.40
<b>Winter</b>			
A Grade	Per team	1,500.00	1,510.50
B Grade	Per team	1,385.00	1,394.70
C Grade	Per team	1,255.00	1,263.80
D Grade	Per team	1,135.00	1,142.90
<b>Winter - Juniors, Womens &amp; Veterans (90% discount)</b>			
A Grade	Per team	150.00	151.00

**Appendix 1**  
**Fees and Charges**

**Nillumbik Shire Council 2021-22 Fees & Charges**

Description of Fee	Unit of Measure	Adopted Fee 2020-21 \$	Proposed Fee 2021-22 \$
B Grade	Per team	138.00	139.00
C Grade	Per team	125.00	125.90
D Grade	Per team	113.00	113.80
<b>Casual Ground Use</b>			
Commercial Hire	Per day	400.00	402.80
Commercial Hire	Per 1/2 day	240.00	241.70
Commercial Use	Additional hourly charge	115.00	115.80
Community Use	Per day	120.00	120.80
Community Use	Per 1/2 day	73.00	73.50
Community Use	Additional hourly charge	26.00	26.20
<b>School Fees</b>			
Schools within Nillumbik	Per hour	27.00	27.20
Schools outside Nillumbik	Per hour	42.00	42.30
Zone events	Per day	257.00	258.80
Zone events	Per 1/2 day	131.00	131.90
<b>Synthetic Soccer Pitch</b>			
Local club use	Per hour	46.00	46.30
School use	Per hour	63.00	63.40
Other user groups	Per hour	69.00	69.50
Academy programs		84.00	84.60
Floodlight use (casual users only)	Per hour	59.00	59.40
<b>Personal Training / Group Fitness</b>			
Monthly Hire	Recurring	125.00	125.90
Casual Hire	Half day	195.00	196.40
Casual Hire	Full day	300.00	302.10
<b>Building Services</b>			
Building Permit (within Nillumbik)	Value of works between \$1 - \$5,000	750.00	POA - Minimum 750 (includes a maximum of 2 inspections)
Building Permit (within Nillumbik)	Value of works between \$5,001 - \$15,000	1,000.00	POA - Minimum 1,000 (includes a maximum of 2 inspections)
Building Permit (within Nillumbik)	Value of works between \$15,001 - \$50,000	1,200.00	POA - Minimum 1,200 (includes a maximum of 3 inspections)
Building Permit (within Nillumbik)	Value of works between \$50,001 - \$100,000	1,500.00	POA - Minimum 1,500 (includes a maximum of 3 inspections)
Building Permit (within Nillumbik)	Value of works between \$100,001 - \$150,000	1,600.00	POA - Minimum 1,600 (includes a maximum of 4 inspections)
Building Permit (within Nillumbik)	Value of works between \$150,001 - \$200,000	1,900.00	POA - Minimum 1,900 (includes a maximum of 4 inspections)
Building Permit (within Nillumbik)	Value of works between \$200,001 - \$300,000	2,000.00	POA - Minimum 2,000 (includes a maximum of 4 inspections)
Building Permit (within Nillumbik)	Value of works between \$300,001 - \$400,000	2,250.00	POA - Minimum 2,250 (includes a maximum of 4 inspections)
Building Permit (within Nillumbik)	Value of works between \$400,001 - \$1,000,000	2,350.00	POA - Minimum 2,350 (includes a maximum of 4 inspections)
Building Permit (within Nillumbik)	Value of works \$1,000,001 and over	POA	POA
Building Permit (within Nillumbik) - Additional inspections	Fee per additional inspection (beyond quantity provided for in permit contract)	150.00	165.00
Building Inspection (within Nillumbik)	Per hour	160.00	175.00
Building Inspection (outside Nillumbik boundaries)	Per hour	190.00	220.00
Multiple Dwelling Application (within Nillumbik)	Per application (Excludes apartment building applications - considered under commercial)	POA	POA
Building Permit (within Nillumbik) - Demolition Permit	Per demolition permit application	750.00	750.00
Building Permit (within Nillumbik) - Sheds, carports, non masonry garages, verandas (\$15,000 - \$30,000)	Per building permit application	900.00	990.00
Additional application fee	Fee in addition to relevant Building Permit fee, depending on the complexity of the application and extent of assistance/effort/time required to process the application	POA - Min \$100	POA - Min \$100 (\$220 per hour for Building Surveyor & \$80 per hour for administration support)

**Appendix 1**  
**Fees and Charges**

**Nillumbik Shire Council 2021-22 Fees & Charges**

<b>Description of Fee</b>	<b>Unit of Measure</b>	<b>Adopted Fee 2020-21 \$</b>	<b>Proposed Fee 2021-22 \$</b>
Building Permit (Outside Nillumbik boundaries)	Fee per building permit application	POA	POA
Multiple Dwelling Application (Outside Nillumbik boundaries)	Per application (Excludes apartment building applications - considered under commercial)	POA	POA
Report & Consents (Dispensations)	As set by VBA	290.40 + CPI	290.40 +CPI
Amended Plans	Per application to amend plans	POA - Min \$250	POA - Min \$250
Extension of Time	Per application for extension of time	300.00	300.00
Above Ground Swimming Pool (within Nillumbik)	Per application	850.00	850.00
Certificate of pool and spa barrier compliance	Per application - includes 3 inspections	650.00	650.00 (less \$150.00 for each inspection not utilised)
Lodgement fee for registration of pools and spas	Per application	31.80 + CPI	31.80 +CPI
Pools and spas search fee	Per application - Not applicable if the application to register a swimming pool with Council includes a copy of CFI or Building permit that confirms date of construction of the swimming pool/spa	47.20 + CPI	47.20 +CPI
Lodgement of Certificate of swimming pool and spa barrier compliance	Per application	20.40 +CPI	20.40 +CPI
Lodgement of Certificate of pool and spa barrier noncompliance	Per application	385.10 + CPI	385.10 +CPI
Building Inspection for selected Private Building Surveyor (within Nillumbik)	Per building inspection	250.00	250.00
Building Inspection for selected Private Building Surveyor (outside Nillumbik boundaries)	Per building inspection	300.00	300.00
Building Prosecution Administration and Withdrawal Fee	Per building order withdrawal (Fee maybe waived/varied at the discretion of the Municipal Building Surveyor in circumstances where the issue of the Building Order has occurred due to events that have been outside the owner(s) control - e.g. house fire, vehicular collision)	850.00	850.00
Building Notice Administration and Withdrawal Fee	Per request for withdrawal of building notice (Fee maybe waived/varied at the discretion of the Municipal Building Surveyor, where the issue of the Building Notice is as a result of factors that have been outside the owner's control)	650.00	650.00
Permission to retain illegal structures	Value of works	POA - 1.5 x applicable cost of building permit fee (based on cost of works)	POA
Building Miscellaneous	Per property information request - Building form 10, As advised by VBA	47.20 + CPI	47.20 + CPI
Building Miscellaneous	Per priority request - additional charge for priority property information request - 24 hour turnaround	40.00	40.00
Building Miscellaneous	Per request for house plans (electronic copies only).	100.00	110.00
Building Miscellaneous	Per request for Commercial & Industrial Plans (Depends on number of plans) - electronic	200.00	200.00
Building Miscellaneous	Per hard copy page for Commercial & Industrial Plans (Depends on number of plans) - A4	0.20	0.20
Building Miscellaneous	Per hard copy page for Commercial & Industrial Plans (Depends on number of plans) - A3	0.50	0.50
Building Miscellaneous	Per hard copy page for Commercial & Industrial Plans (Depends on number of plans) - A0	5.00	5.00
Building Miscellaneous	Per external lodgement - commercial (Set by VBA)	121.90 + CPI	121.90 +CPI
Building Miscellaneous	Per external lodgement - residential (Set by VBA)	121.90 + CPI	121.90 + CPI
Building Surveying Consultancy	Consultancy service/advice per hour - General building surveying advice, pre-application advice. Applications which require additional work, effort or technical advice will attract consultancy charges. Any application where priority service is requested will attract a consultancy charge.	220.00	220.00
Liquor Licence Inspection and Report fee	Per inspection and report request	750.00	750.00
Bushfire Attack Level	Per request and assessment	250.00	315.00
Report and Consent 604	Per application	290.40 +CPI	290.40 +CPI
Hoarding Permit (Street Occupation)	Per occupied area, or minimum fee	\$5 per m2 per week or min \$200 per week	\$5 per m2 per week or min \$200 per week

**Nillumbik Shire Council 2021-22 Fees & Charges**

Description of Fee	Unit of Measure	Adopted Fee 2020-21 \$	Proposed Fee 2021-22 \$
Commercial building permits (within or outside Nillumbik)	Value of works up to \$50,000	1,500.00	POA (fees to be determined at a rate of \$220 per hour for Building Surveying support, \$80 per hour for administrative support, and \$165 per required inspection)
Commercial building permits (within or outside Nillumbik)	Value of works between \$50,001 - \$200,000	2,500.00	POA (fees to be determined at a rate of \$220 per hour for Building Surveying support, \$80 per hour for administrative support, and \$165 per required inspection)
Commercial building permits (within or outside Nillumbik)	Value of works between \$200,001 - \$1,000,000	3,000.00	POA (fees to be determined at a rate of \$220 per hour for Building Surveying support, \$80 per hour for administrative support, and \$165 per required inspection)
Commercial building permits (within or outside Nillumbik)	Value of works greater than \$1,000,001	POA	POA (fees to be determined at a rate of \$220 per hour for Building Surveying support, \$80 per hour for administrative support, and \$165 per required inspection)
Commercial building inspection (within or outside Nillumbik)	Per inspection	200.00	200.00
Occupancy Permit - Place of Public Entertainment (POPE)	Event conducted by Council or community based organisation with less than 5,000 attendees at any one time - site inspection during business hours.	No fee charged	No fee charged
Occupancy Permit Inspection Fee - Place of Public Entertainment (POPE)	Event conducted by Council or community based organisation with less than 5,000 attendees at any one time - site inspection outside business hours.	200.00	220.00
Occupancy Permit - Place of Public Entertainment (POPE)	Event conducted through Council or community based organisation with greater than 5,000 attendees at any one time	450.00	460.00
Occupancy Permit - Place of Public Entertainment (POPE)	Event conducted by a natural person or body corporate (business) with less than 5,000 attendees at any one time	750.00	765.00
Occupancy Permit - Place of Public Entertainment (POPE)	Event conducted by a natural person or body corporate (business) with greater than 5,000 attendees at any one time	1,450.00	1,480.00
Occupancy Permit Inspection Fee - Place of Public Entertainment (POPE)	Inspection fee per hour if an inspection is required outside standard business hours - for event conducted by a natural person or body corporate (business)	200.00	200.00
Occupancy Permit - Place of Public Entertainment (POPE) - Events held within a building	Event conducted within a building	POA	POA
Siting of temporary structures	Per siting request/application approval	300.00	330.00
Siting of temporary structures	Inspection fee per hour if an inspection is required outside standard business hours	200.00	200.00
<b>Community Safety</b>			
Impounding Livestock	Labour - ordinary per hour	53.00	53.00
Impounding Livestock	Labour - time and a half per hour	80.00	80.00
Impounding Livestock	Labour - double time per hour	105.00	105.00
Impounding Livestock	Trespass sheep/goat/pig per head	27.00	27.00
Impounding Livestock	Trespass other cattle per head	32.00	32.00
Impounding Livestock	Transport - Monday to Saturday	105.00	105.00
Impounding Livestock	Transport - Sunday/Public Holidays	134.00	134.00
Impounding Small Livestock	Sustenance - chicken/rabbit/ferret/bird per day	5.50	5.50

**Appendix 1**  
**Fees and Charges**

**Nillumbik Shire Council 2021-22 Fees & Charges**

<b>Description of Fee</b>	<b>Unit of Measure</b>	<b>Adopted Fee 2020-21 \$</b>	<b>Proposed Fee 2021-22 \$</b>
Impounding Medium Livestock	Sustenance - sheep/goat/pig per day	22.00	22.00
Impounding Large Livestock	Sustenance – cattle/horse per day	27.00	27.00
Impounding Livestock	Pound fees	22.00	22.00
Impounding Livestock	Posting notice	27.00	27.00
Impounding Livestock	Insertion of notice in newspapers	47.50	47.50
Impounding Livestock	Advertisement cost	At cost	At cost
Dog Pound - Release	Release same day	57.00	57.00
Dog Pound - Release	Release - one day	90.00	90.00
Dog Pound - Sustenance	Sustenance per day	32.00	32.00
Animal Registration	Dog maximum fee	200.00	200.00
Animal Registration	Dog reduced fee (Micro chipped only. Excludes new registrations)	102.00	102.00
Animal Registration	Dog minimum fee (Desexed)	52.00	52.00
Animal Registration	Cat maximum fee	300.00	300.00
Animal Registration	Cat reduced fee (Micro chipped only)	102.00	102.00
Animal Registration	Cat minimum fee (Desexed)	52.00	52.00
Animal Registration	Transfer	10.50	10.50
Animal Registration	Replacement tag	11.00	11.00
Animal Registration	Pensioner registration of any animal	1/2 Std Fee	1/2 Std Fee
Animal Registration	Domestic animal business	385.00	385.00
Animal Registration	Dangerous/restricted breed	385.00	385.00
Local Law Permits	More than animals specified in Local Law	110.00	110.00
Local Law Permits	Pensioner concession - animal permit	55.00	55.00
Local Law Bonds	Cat cage holding fee (refundable)	50.00	50.00
Local Law Permits	Outdoor eating facilities - 1st table	194.00	194.00
	- Thereafter	102.00	102.00
Local Law Permits	Temporary signs and A Frames	122.00	122.00
Local Law Permits	Temporary real estate signage (multiple signs/year)	500.00	500.00
Local Law Permits	Goods/furniture on footpaths	204.00	204.00
Local Law Permits	Busking per day	47.50	20.00
Local Law Permits	Commercial fairs	1,935.00	1,935.00
Local Law Permits	Storage on roads per day	47.50	47.50
Local Law Permits	Skips	47.50	47.50
Local Law Permit	Skip bin - annual consent	-	550.00
Local Law Permits	Use of motorised toy vehicles on private property	95.00	95.00
Local Law Permits	Burning off	-	-
Local Law Permits	Road side vending (per day)	185.00	185.00
Local Law Permits	Road side vending (half day = 4hrs)	97.00	97.00
Local Law Permits	Road side vending (per annum)	Refer day rate	Refer day rate
Local Law Permits	Caravans	104.00	104.00
Local Law Permits	Camping on Council land per day	27.00	27.00
Local Law Releases	Shopping trolleys per item	104.00	104.00
Local Law Releases	Charity bins per item	104.00	400.00
Local Law Releases	Skips per item	104.00	750.00
Local Law Releases	Caravans and trailers	0.00	400.00
Local Law Releases	A frames & signs	120.00	120.00
Local Law Releases	Miscellaneous small items	104.00	104.00
Local Law Releases	Miscellaneous medium items	0.00	250.00
Local Law Releases	Miscellaneous large items	104.00	400.00
Parking Fines	Section 87(4) of the Road Safety Act 1986 60% of one penalty unit	0.6 Penalty Unit	0.6 Penalty Units
Parking Fines	Infringement Court fees (as advised)	As advised	As advised
Parking Fines	Witness fees (as awarded)	As awarded	As awarded
Derelect Vehicles	Release	209.00	209.00
Derelect Vehicles	Towing	163.00	175.00
Derelect Vehicles	Storage per additional day - motor vehicles, caravans, trailers	26.00	26.00
Parking Permits	Resident schemes	52.00	52.00
Parking Permits	Resident schemes - Temporary 5-day	52.00	52.00
Parking Permits	Private parking permits	22.00	22.00
Parking Permits	Disabled parking	-	-
Parking Permits	Disabled parking - replacement	-	-
Parking Permits	Eltham Traders Permit Scheme - Annual permit	100.00	100.00
Parking Permits	Eltham Traders Permit Scheme - Casual permit	0.00	2.00
Parking Permits	Trade/Builders parking permit / day	52.00	52.00
Filming Permits	Application Fee - Filming	200.00	200.00
Filming Permits	Application Fee - Stills photography	100.00	100.00
Filming Permits	Application Fee (Student or Not For Profit)	-	-
Filming Permits	Use of Council Reserve / Facility - per day	700.00	700.00
Filming Permits	Use of Council Reserve / Facility - half day	350.00	350.00
Filming Permits	Parking - car / day	40.00	40.00
Filming Permits	Parking - truck / day	80.00	80.00
Filming Permits	Low impact permit fee (in addition to application fee)	150.00	150.00
Filming Permits	High impact permit fee (in addition to application fee)	500.00	500.00

**Nillumbik Shire Council 2021-22 Fees & Charges**

Description of Fee	Unit of Measure	Adopted Fee 2020-21 \$	Proposed Fee 2021-22 \$
<b>Environmental Health</b>			
Initial Registration of Food Premises	Class One Premises	655.00	655.00
Initial Registration of Food Premises	Class Two Premises	765.00	765.00
Initial Registration of Food Premises	Class Three Premises	455.00	455.00
Plans Approval Fee of Premises	Premises	178.00	178.00
Initial Registration of Food Premises	Community Group - Class 2	600.00	600.00
Initial Registration of Food Premises	Community Group - Class 3	450.00	450.00
Notification of Food Premises	Class Four Premises	-	-
Renewal Registration of Food Premises	Class One Premises	570.00	570.00
Renewal Registration of Food Premises	Class Two Premises	670.00	670.00
Renewal Registration of Food Premises	Class Three Premises	375.00	375.00
Renewal Registration of Food Premises	Community Group - Class 2	345.00	345.00
Renewal Registration of Food Premises	Community Group - Class 3	187.00	187.00
Food Premises Additional inspection	Other than mandatory inspection and 1 follow up	150.00	150.00
Food Premises Associated Activity	Where a proprietor chooses to register fixed premises and associated mobile premises together this additional fee applies to the mobile premises (instead of individual street-trader fees)	124.00	124.00
Temporary Food Premises Permit	Single event	90.00	90.00
Temporary Food Premises Permit	Community group single event	45.00	45.00
Pre Purchase Inspection	Food or health premises	182.00	182.00
Failed sampling result	2nd and subsequent sampling results	187.00	187.00
Street-trader Registration	Class Two premises	254.00	254.00
Street-trader Registration	Class Three premises	170.00	170.00
Street-trader Registration	Community Group - Class 2	0.00	128.00
Street-trader Registration	Community Group - Class 3	0.00	85.00
Additional Component	Per additional component (eg bakery, butcher, deli) to main activity	150.00	150.00
Additional Staff	Additional charge per staff EFT over 5 for all premises	10.00	10.00
Hairdresser Registration - Initial only	1	178.00	178.00
Beauty Therapy Registration	1	208.00	208.00
Beauty Therapy Renewal	1	208.00	208.00
Skin Penetration Registration	1	254.00	254.00
Skin Penetration Renewal	1	254.00	254.00
Prescribed Accommodation	Fee for < 10 beds	290.00	290.00
	Fee for 10 - 20 beds	470.00	470.00
	Fee for > 20 beds	600.00	600.00
Aquatic Facility Registration	Category 1 Aquatic Facility	0.00	275.00
Aquatic Facility Renewal	Category 1 Aquatic Facility	0.00	275.00
Health - Colonic Irrigation Registration	1	208.00	208.00
Health - Colonic Irrigation Renewal	1	208.00	208.00
<b>Domestic Wastewater Management (cost recovery)</b>			
Septic Application	1	477.50	48.88 fee units
Minor Alteration to OWMS	1		37.25 fee units
Transfer a permit	1		9.93 fee units
Amend a permit	1		10.38 fee units
Renew a permit	1		8.31 fee units
Exemption	1		14.67 fee units
Report and Consent	1	As advised	As advised
Search for septic plans	1	47.20	47.50
Application to Retain Septic System in Reticulated Area	Includes site inspection, records search and one water sample analysis	415.00	415.00
<b>Statutory Planning</b>			
Planning Miscellaneous - History	Per request - general planning information (permits & dates etc.)	153.00	153.00
Planning Miscellaneous - Written Planning Advice	Per request - for written planning information/advice	153.00	153.00
Planning Miscellaneous - Copy of permit	Copy of permit (price per permit, without endorsed plans)	-	70.00
Planning Miscellaneous - Permit Information (1 Permit)	Planning permit details (copies of permits, including endorsed plans, price per permit). One permit	132.60	132.60
Planning Miscellaneous - Permit information (2 Permits)	Planning permit details (copies of permits, including endorsed plans, price per permit) Search last permit. Two permits	249.90	249.90
Planning Miscellaneous - Multiple Permit Information	Planning permit details (copies of permits, including endorsed plans, price per permit) Search all permits	377.40	377.40
Planning Miscellaneous - Form 29A Building Demolition Request	Per request - Section 29A Building Demolition Request	85.20 + CPI	85.20 + CPI
Planning - Miscellaneous Consents	Miscellaneous consents (eg. S173)	331.50	331.50
Planning - Extension of Time (1st)	Request for extension of time to permit - first request	325.00	325.00
Planning - Extension of Time (Subsequent)	Request for extension of time to permit - subsequent requests	425.00	425.00
Planning - Amendment to Application	Request for amendment to application - after notice	Variable - 40% of original fee	Variable - 40% of original fee



**Appendix 1**  
**Fees and Charges**

**Nillumbik Shire Council 2021-22 Fees & Charges**

Description of Fee	Unit of Measure	Adopted Fee 2020-21 \$	Proposed Fee 2021-22 \$
<b>Permit application class:</b>			
Planning	Class 1	1,318.10 + CPI	1,318.10 + CPI
Planning	Class 2	199.90 + CPI	199.90 + CPI
Planning	Class 3	629.40 + CPI	629.40 + CPI
Planning	Class 4	1288.50 + CPI	1288.50 + CPI
Planning	Class 5	1392.10 + CPI	1392.10 + CPI
Planning	Class 6	1495.80 + CPI	1495.80 + CPI
Planning	Class 7	199.90 + CPI	199.90 + CPI
Planning	Class 8	429.50 + CPI	429.50 + CPI
Planning	Class 9	199.90 + CPI	199.90 + CPI
Planning	Class 10	199.90 + CPI	199.90 + CPI
Planning	Class 11	1,147.80 + CPI	1,147.80 + CPI
Planning	Class 12	1,547.60 + CPI	1,547.60 + CPI
Planning	Class 13	3,413.70 + CPI	3,413.70 + CPI
Planning	Class 14	8,700.90 + CPI	8,700.90 + CPI
Planning	Class 15	25,658.30 + CPI	25,658.30 + CPI
Planning	Class 16	57,670.10 + CPI	57,670.10 + CPI
Subdivision	Class 17	1,318.10 + CPI	1,318.10 + CPI
Subdivision	Class 18	1318.10 + CPI	1318.10 + CPI
Subdivision	Class 19	1318.10 + CPI	1318.10 + CPI
Subdivision	Class 20	1318.10 + CPI	1318.10 + CPI
Subdivision	Class 21	1318.10 + CPI	1318.10 + CPI
Planning	Class 22	1318.10 + CPI	1318.10 + CPI
<b>Request for amendment to permit class:</b>			
Planning	Class 1	1318.10 + CPI	1318.10 + CPI
Planning	Amendment to change permit preamble or conditions (other than for a single dwelling)	1318.10 + CPI	1318.10 + CPI
Planning	Class 2	199.90 + CPI	199.90 + CPI
Planning	Class 3	629.40 + CPI	629.40 + CPI
Planning	Class 4	1,288.50 + CPI	1,288.50 + CPI
Planning	Class 5	1392.10 + CPI	1392.10 + CPI
Planning	Class 6	1392.10 + CPI	1392.10 + CPI
Planning	Class 7	199.90 + CPI	199.90 + CPI
Planning	Class 8	429.50 + CPI	429.50 + CPI
Planning	Class 9	199.90 + CPI	199.90 + CPI
Planning	Class 10	199.90 + CPI	199.90 + CPI
Planning	Class 11	1,147.80 + CPI	1,147.80 + CPI
Planning	Class 12	1,547.60 + CPI	1,547.60 + CPI
Planning	Class 13	3,413.70 + CPI	3,413.70 + CPI
Planning	Class 14	3,413.70 + CPI	3,413.70 + CPI
Planning	Class 15	3,413.70 + CPI	3,413.70 + CPI
Planning	Class 16	3,413.70 + CPI	3,413.70 + CPI
Subdivision	Class 17	1318.10 + CPI	1318.10 + CPI
Subdivision	Class 18	1318.10 + CPI	1318.10 + CPI
Subdivision	Class 19	1318.10 + CPI	1318.10 + CPI
Subdivision	Class 20	1318.10 + CPI	1318.10 + CPI
Subdivision	Class 21	1318.10 + CPI	1318.10 + CPI
Planning	Class 22	1318.10 + CPI	1318.10 + CPI
Certification	Certification of subdivision (per 100 lots)	174.80 + CPI	174.80 + CPI
Certification	Alteration of plan	111.10 + CPI	111.10 + CPI
Certification	Amendment to certified plan	140.70 + CPI	140.70 + CPI
Certification	Recertification of a plan of subdivision	140.70 + CPI	140.70 + CPI
Planning - Satisfaction Matter	Satisfaction matter	325.80 + CPI	325.80 + CPI
Planning - Certificate of Compliance	Certificate of compliance	325.80 + CPI	325.80 + CPI
Planning - Section 173 Change	For an agreement to amend or end a Section 173 Agreement - consent request	659.00 + CPI	659.00 + CPI
PS Copying/Scanning (not including written objections)	A3 copies	5.00	5.00
PS Copying/Scanning (not including written objections)	A4 copies	5.00	5.00
PS Copying/Scanning (not including written objections)	A1 copies	20.00	20.00
Digitisation of hard copy submissions	A4 and A3	n/a	55.00
Digitisation of hard copy submissions	Larger than A3	n/a	110.00
Advertising	Mail out up to 10 notices	125.00	125.00
Advertising	11-20 notices	200.00	200.00
Advertising	21-30 notices	250.00	250.00
Advertising	31-40 notices	300.00	300.00
Advertising	41-50 notices	350.00	350.00
Advertising	51-75 letters more	425.00	425.00
Advertising	76 letters or more	550.00	550.00
Advertising	1 site notice	75.00	75.00
Advertising	2 site notices	100.00	100.00
Advertising	3 site notices	125.00	125.00
Advertising	4+ site notices	150.00	150.00
Advertising	Replacement sign	40.00	42.35
Advertising	Planning notice installation service	Cost plus 10% administration charge	193.60
Advertising	Notice in local paper	Cost plus 10% administration charge	Cost plus 10% administration charge

Appendix 1  
Fees and Charges

Nillumbik Shire Council 2021-22 Fees & Charges

Description of Fee	Unit of Measure	Adopted Fee 2020-21 \$	Proposed Fee 2021-22 \$
Plans to satisfy permit conditions	First submission of plans to satisfy Condition 1 of planning permit	-	-
Plans to satisfy permit conditions	Resubmission of plans to satisfy Condition 1 of planning permit	140.00	140.00
Removal of trees < 2 (Arborist) - fast-track	Per application (must be charged in conjunction with appropriate statutory application fee)	270.30	270.30
Request for secondary consent approval (</=3 Changes)	3 itemised changes	375.00	375.00
Request for secondary consent approval (4+ Changes)	4 or more itemised changes	525.00	525.00
<b>Planning Scheme Amendments</b>			
Planning	Planning Scheme amendment (stage 1)	3,050.90 + CPI	3,050.90 + CPI
Planning	Planning Scheme amendment (stage 2 - < 10 submissions)	15,121.00 + CPI	15,121.00 + CPI
Planning	Planning Scheme amendment (stage 2 - 11-20 submissions)	30,212.40 + CPI	30,212.40 + CPI
Planning	Planning Scheme amendment (stage 2 - > 20 submissions)	40,386.90 + CPI	40,386.90 + CPI
Planning	Planning Scheme amendment (stage 3)	481.30 + CPI	481.30 + CPI
Planning	Planning Scheme amendment (stage 4)	481.30 + CPI	481.30 + CPI
<b>Arts &amp; Culture</b>			
Nillumbik Prize for Contemporary Writing entry fee	"Open" per entry (max 3 entries)	25.00	25.00
Nillumbik Prize for Contemporary Writing entry fee	"Local" per entry (max 3 entries)	no charge	no charge
Hire Eltham Gallery	Per week	40.00	40.00
Nillumbik Prize for Contemporary Art entry fee	Per entry	25.00	25.00
Artist Residency fee	Per week	100.00	100.00
<b>Community Programs</b>			
<b>Social Support Group</b>			
- Low	Per session (means tested)	9.45	9.45
- Medium	Per session (means tested)	9.70	9.70
- High	Per session (means tested)	10.65	10.65
<b>Occasional Child Care</b>			
Child Care for booked users - ELTHAM	1 child per session	78.00	78.00
Child Care for booked users - PANTON HILL	1 child per session	73.50	73.50
Child Care for casual users - ELTHAM	1 child per session	83.00	83.00
Child Care for casual users - PANTON HILL	1 child per session	78.50	78.50
<b>Preschool</b>			
Centralised preschool enrolments	Per child - 3 year old preschool	n/a	38.00
Centralised preschool enrolments	Per child - 4 year old preschool	38.00	38.00
Centralised preschool enrolments	Per child - combined 3 and 4 year old preschool	n/a	45.00
<b>Community Transport</b>			
Community Transport	Per trip (one way)	2.20	2.20
One on One Transport	Per trip inside shire boundary - one way	6.60	6.60
One on One Transport	Per trip outside shire boundary - one way	10.50	10.50
Community Bus Hire	Full day	120.00	120.00
Community Bus Hire	Half day	70.00	70.00
<b>Living &amp; Learning Nillumbik</b>			
Fee for Service Courses	Total direct costs of course divided by minimum number of enrolments: Direct Costs (e.g.) - tutor - materials, marketing - equipment - venue hire - catering Plus Indirect Costs - staffing & administration calculated at \$26 per program hour All costs take into account GST where applicable. Fees will take into consideration the target group i.e. holders of concession cards		
Co-ops (untutored self-help interest groups)	Per session	Fees calculated as per Fee for Service	Fees calculated as per Fee for Service
Government Funded Training	As per ministerial directive	Fees calculated as per Fee for Service	Fees calculated as per Fee for Service
Corporate, business and institutional course delivery	Per course or per attendee, depending on delivery model	POA	POA
<b>Living &amp; Learning Nillumbik Eltham</b>			
Pavilion	<b>Up to 25 people for meeting; includes kitchen facilities</b>		
	- Standard rate (per hour)	62.50	62.50
	- Community rate (per hour)	31.50	31.50
	- Unfunded voluntary group occasional	14.50	14.50
Sunroom	<b>Up to 15 people; includes kitchen facilities (access needs to be arranged)</b>		
	- Standard rate (per hour)	49.50	49.50
	- Community rate (per hour)	23.00	23.00
	- Unfunded voluntary group occasional	14.50	14.50
Kitchen	<b>Up to 12 people</b>		
	- Standard rate (per hour)	26.00	26.00
	- Community rate (per hour)	21.00	21.00
	- Unfunded voluntary group	14.50	14.50

**Nillumbik Shire Council 2021-22 Fees & Charges**

Description of Fee	Unit of Measure	Adopted Fee 2020-21 \$	Proposed Fee 2021-22 \$
Art Studio 2 (small)	<b>Up to 20 people; includes kitchen facilities</b>		
	- Standard rate (per hour)	49.00	49.00
	- Community rate (per hour)	20.00	20.00
	- Unfunded voluntary group	14.50	14.50
Clay Studio	<b>Additional individual bookings by current class participants</b>		
	- Standard rate (per hour)	49.00	49.00
	- Community rate (per hour)	26.50	20.00
Training Room	<b>Up to 14 people</b>		
	- Standard rate (per hour)	49.50	49.50
	- Community rate (per hour)	23.00	23.00
	- Unfunded voluntary group	14.50	14.50
Courthouse Training Room	<b>Up to 20 people; includes kitchen facilities</b>		
	- Standard rate (per hour)	49.50	49.50
	- Community rate (per hour)	26.00	23.00
	- Unfunded voluntary group	14.50	14.50
<b>Living &amp; Learning Nillumbik Pantan Hill</b>			
Banksia/Eucalyptus	<b>Up to 25 people - standard rate</b>		
	- Standard rate (per hour)	36.50	36.50
	- Community rate (per hour)	25.50	25.50
	- Unfunded voluntary group	14.50	14.50
Sunroom	<b>Up to 10 people; kitchen facilities</b>		
	- Standard rate (per hour)	31.00	31.00
	- Community rate (per hour)	20.50	20.50
	- Unfunded voluntary group	14.50	14.50
Kitchen	<b>Up to 15 people</b>		
	- Standard rate (per hour)	36.50	36.50
	- Community rate (per hour)	25.50	25.50
	- Unfunded voluntary group	14.50	14.50
<b>Living &amp; Learning Nillumbik Diamond Creek</b>			
Downstairs classroom	<b>Up to 15 people for meeting; includes kitchen facilities</b>		
	- Standard rate (per hour)	31.00	31.00
	- Community rate (per hour)	22.50	20.50
	- Unfunded voluntary group	14.50	14.50
Upstairs classroom	<b>Up to 25 people; includes kitchen facilities</b>		
	- Standard rate (per hour)	36.50	36.50
	- Community rate (per hour)	26.00	26.00
	- Unfunded voluntary group	14.50	14.50
Computer room	<b>Up to 11 people; includes kitchen facilities</b>		
	- Standard rate (per hour)	26.00	26.00
	- Community rate (per hour)	20.50	20.50
	- Unfunded voluntary group	14.50	14.50
	<b>If computers are required</b>		
	- Standard rate (per hour)	36.50	36.50
	- Community rate (per hour)	26.00	25.50
	- Unfunded voluntary group	14.50	14.50
<b>Community Halls Network</b>			
<b>Eltham Community &amp; Reception Centre (ECRC)</b>			
Function	<b>Friday Saturday &amp; Sunday</b>		
	- Standard rate	1,215.00	1,215.00
	- Community rate	850.00	850.00
Event	<b>Rate per event/day</b>		
	- Standard rate	910.00	910.00
	- Community rate	637.00	637.00
Event - Whole of ECRC	<b>Rate per event/day</b>		
	- Standard rate	1,365.00	1,365.00
	- Community rate	955.00	955.00
ECRC Function weekends	<b>Rate per event/day</b>		
	- Standard rate	1,825.00	1,825.00
	- Community rate	1,275.00	1,275.00
1x Hall weekdays	<b>Rate per hour</b>		
	- Standard rate	60.00	60.00
	- Community rate	42.00	42.00
1x Hall week evenings Mon-Thur	<b>Rate per hour</b>		
	- Standard rate	90.00	90.00
	- Community rate	63.00	63.00
ECRC weekdays	<b>Rate per hour</b>		
	- Standard rate	90.00	90.00
	- Community rate	63.00	63.00
ECRC week evenings	<b>Rate per hour</b>		
	- Standard rate	125.00	125.00
	- Community rate	88.00	88.00
Additional Hours	<b>Rate per hour</b>		
	- Standard rate	150.00	150.00
	- Community rate	105.00	105.00
Cutlery / Crockery / Glassware	<b>Rate per hour</b>		
	- Standard rate	110.00	110.00

**Nillumbik Shire Council 2021-22 Fees & Charges**

Description of Fee	Unit of Measure	Adopted Fee 2020-21 \$	Proposed Fee 2021-22 \$
Use of Kitchen	<b>Rate per hour</b>		
	- Standard rate	150.00	150.00
	- Community rate	105.00	105.00
Eltham Performing Arts Centre	<b>Rate per hour</b>		
	- Standard rate	37.00	37.00
	- Community rate	26.00	26.00
	<b>Performance rate</b>		
	- Standard rate	560.00	560.00
Eltham Library Multi Purpose Room	- Community rate	392.00	392.00
	<b>Rate per hour</b>		
	- Standard rate	37.00	37.00
Outdoor Performance Centre	- Community rate	26.00	26.00
	<b>Rate per hour</b>		
	- Standard rate	25.00	25.00
	- Community rate	18.00	18.00
	<b>School concerts</b>		
	- Standard rate	250.00	250.00
The Emergency Operations Centre/ Kangaroo Ground Hall	- Community rate	175.00	175.00
	<b>Rate per hour</b>		
	- Standard rate	34.00	34.00
	- Community rate	24.00	24.00
	<b>Function</b>		
Hurstbridge Hall	- Standard rate	560.00	560.00
	- Community rate	392.00	392.00
	<b>Rate per hour</b>		
	- Standard rate	34.00	34.00
	- Community rate	24.00	24.00
Eltham North Hall	<b>Function</b>		
	- Standard rate	560.00	560.00
	- Community rate	392.00	392.00
	<b>Rate per hour</b>		
	- Standard rate	37.00	37.00
North Warrandyte Family Centre	- Community rate	26.00	26.00
	<b>Function</b>		
	- Standard rate	560.00	560.00
	- Community rate	392.00	392.00
	<b>Rate per hour</b>		
Senior Citizens - Diamond Creek	- Standard rate	34.00	34.00
	- Community rate	24.00	24.00
	<b>Function</b>		
Small Meeting Room	- Standard rate	560.00	560.00
	- Community rate	392.00	392.00
	<b>Rate per hour</b>		
Hall/Large Meeting Room	- Standard rate	34.00	34.00
	- Community rate	24.00	24.00
	<b>Function</b>		
Senior Citizens - Eltham	- Standard rate	560.00	560.00
	- Community rate	392.00	392.00
	<b>Rate per hour</b>		
Annexe	- Standard rate	34.00	34.00
	- Community rate	24.00	24.00
	<b>Function</b>		
Large Hall	- Standard rate	560.00	560.00
	- Community rate	392.00	392.00
	<b>Rate per hour</b>		
Diamond Creek East Community Building - Coniston St	- Standard rate	34.00	34.00
	- Community rate	24.00	24.00
	<b>Function</b>		
Facility Hire charge	- Standard rate	560.00	560.00
	- Community rate	392.00	392.00
	<b>Rate per hour</b>		
Weekend Function	- Standard rate	34.00	34.00
	- Community rate	24.00	24.00
	<b>Function</b>		
Eltham North Maternal & Child Health Centre	- Standard rate	560.00	560.00
	- Community rate	392.00	392.00
	<b>Rate per hour</b>		
Hurstbridge Community Hub	- Standard rate	34.00	34.00
	- Community rate	24.00	24.00
	<b>Function</b>		
Community Room	- Standard rate	560.00	560.00
	- Community rate	392.00	392.00
	<b>Rate per hour</b>		
Training Room	- Standard rate	34.00	34.00
	- Community rate	24.00	24.00
	<b>Function</b>		
Meeting Room 1	- Standard rate	560.00	560.00
	- Community rate	392.00	392.00
	<b>Rate per hour</b>		

Appendix 1  
Fees and Charges

Nillumbik Shire Council 2021-22 Fees & Charges

Description of Fee	Unit of Measure	Adopted Fee 2020-21 \$	Proposed Fee 2021-22 \$
Meeting Room 2	Standard rate	37.50	37.50
	Community benefit	18.50	18.50
	Community group	11.00	11.00
Community Kitchen	Standard rate	48.00	48.00
	Community benefit	23.50	23.50
	Community group	14.50	14.50
Allied Health Room	Standard rate	31.00	31.00
<b>Emergency Management</b>			
Compulsory Clearance	Per Fire Prevention Notice	As per schedule of charges	As per contract rates
Compulsory Clearance - Administration Fee	Per Fire Prevention Notice	0.00	180.00
<b>Freedom of Information</b>			
Freedom of Information - application fee	Per application	29.60 + CPI	29.60 + CPI
Search time	Per hour	22.20 + CPI	22.20 + CPI
Photocopy fee	Per A4 page	0.20	0.20
Supervision of document inspections	Per hour	22.20 + CPI	22.20 + CPI
<b>Finance</b>			
Printing of duplicate rate notices	Per notice	15.00	15.00
Land Information Certificate	Per application	As advised	As advised
Dishonoured Cheque Fee (Australia Post)	Per dishonoured cheque	25.00	25.00
Direct debit dishonour fee	Per payment	10.00	10.00
Legal Collection Fee	Per assessment	As per agency schedule of fees	As per agency schedule of fees
Merchant Fees		0.40%	0.40%
<b>Shire Maps</b>			
Colour Map (aerial photos)	A1	31.50	31.50
	A2	26.00	26.00
	A3	16.00	16.00
	A4	10.50	10.50
Custom Mapping	Per hour	74.00	74.00

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